

Enhancing regional connections, enabling global growth

Preface

"The airline industry has weathered the challenges of the last five years with remarkable resilience.

Amidst the turmoil, in the past and now, regional aviation remains a cornerstone of the air transport network. Turboprops are a lifeline to communities. They are essential in many parts of the world to connect families, businesses and friends swiftly and in an affordable way. They foster economic growth and provide significant societal value.

While aviation faces the imperative of aligning with the Paris Agreement's sustainability goals, demand for air travel remains robust with a forecasted growth in air traffic. Then it becomes crucial to find a balance between making aviation more environmentally

sustainable and the aspirations of individuals to continue to fly.

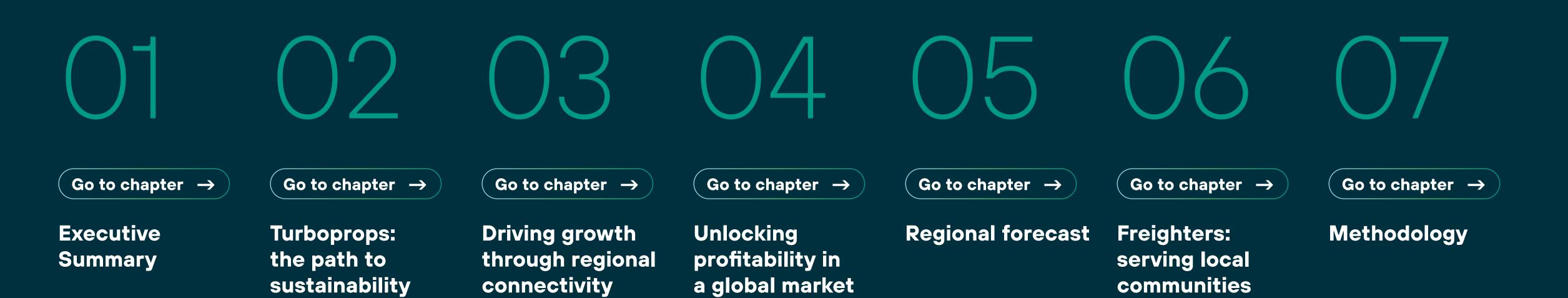
In the regional arena, turboprops are a readily available solution to lower emissions today. They offer the smallest environmental footprint in terms of emissions, operating profitably on short routes. Likewise, turboprops will be the natural entry point for the introduction of new propulsive technologies in the future.

Looking 20 years ahead requires us not only to analyze past trends and current challenges, but also to build the vision for the future of regional aviation.

Nathalie Tarnaud-Laude Chief Executive Officer, ATR



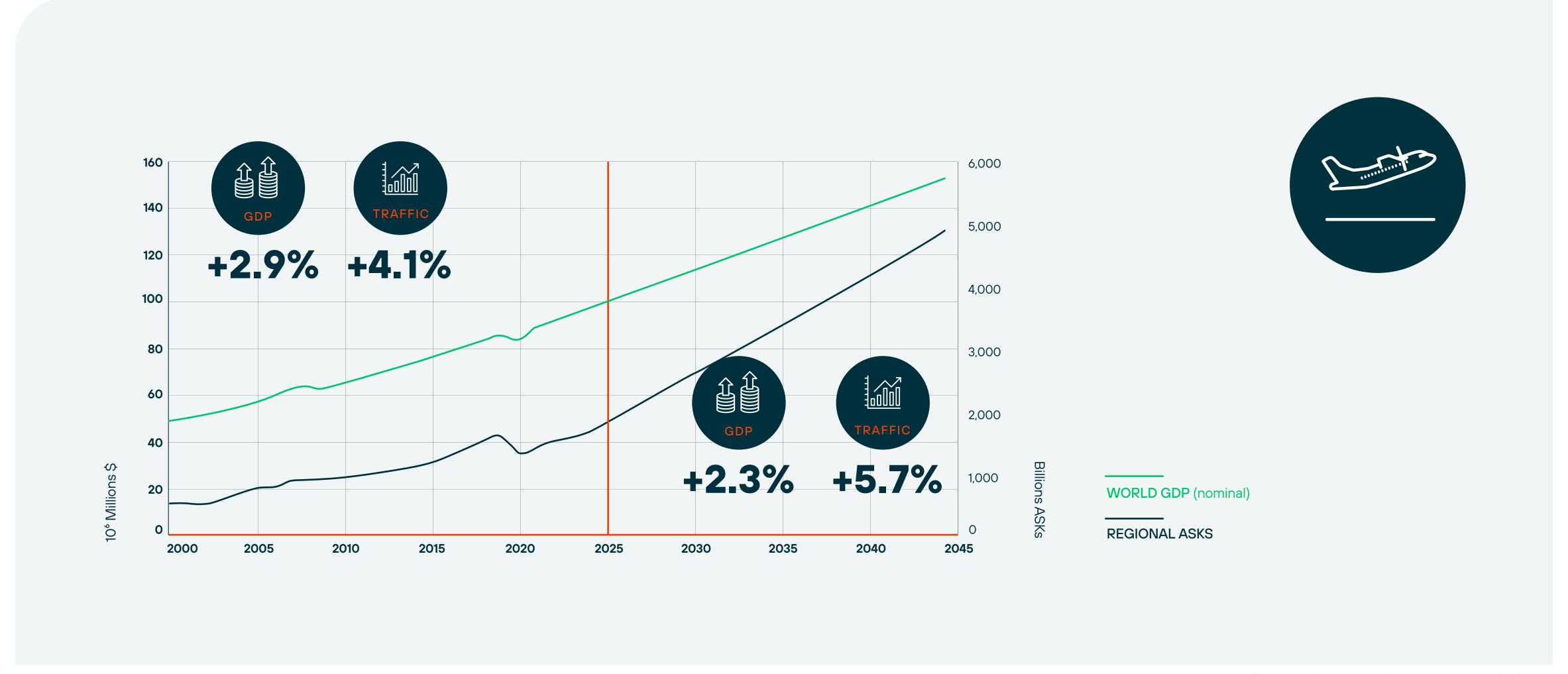
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Regional aviation market traffic evolution

ROUTE CREATION DRIVES GROWTH

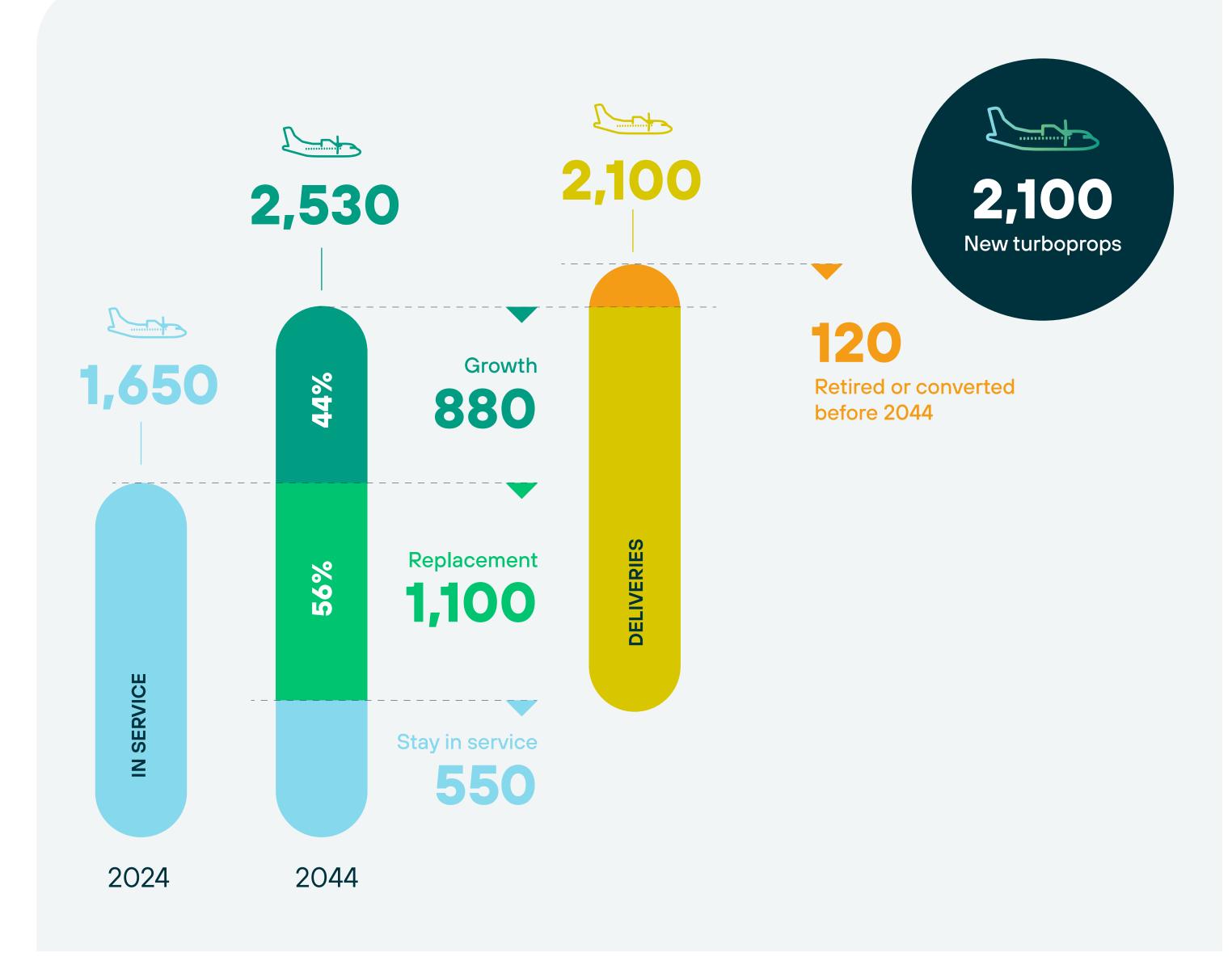




Turboprop demand

EARLY DELIVERIES FOCUSED ON FLEET REPLACEMENT

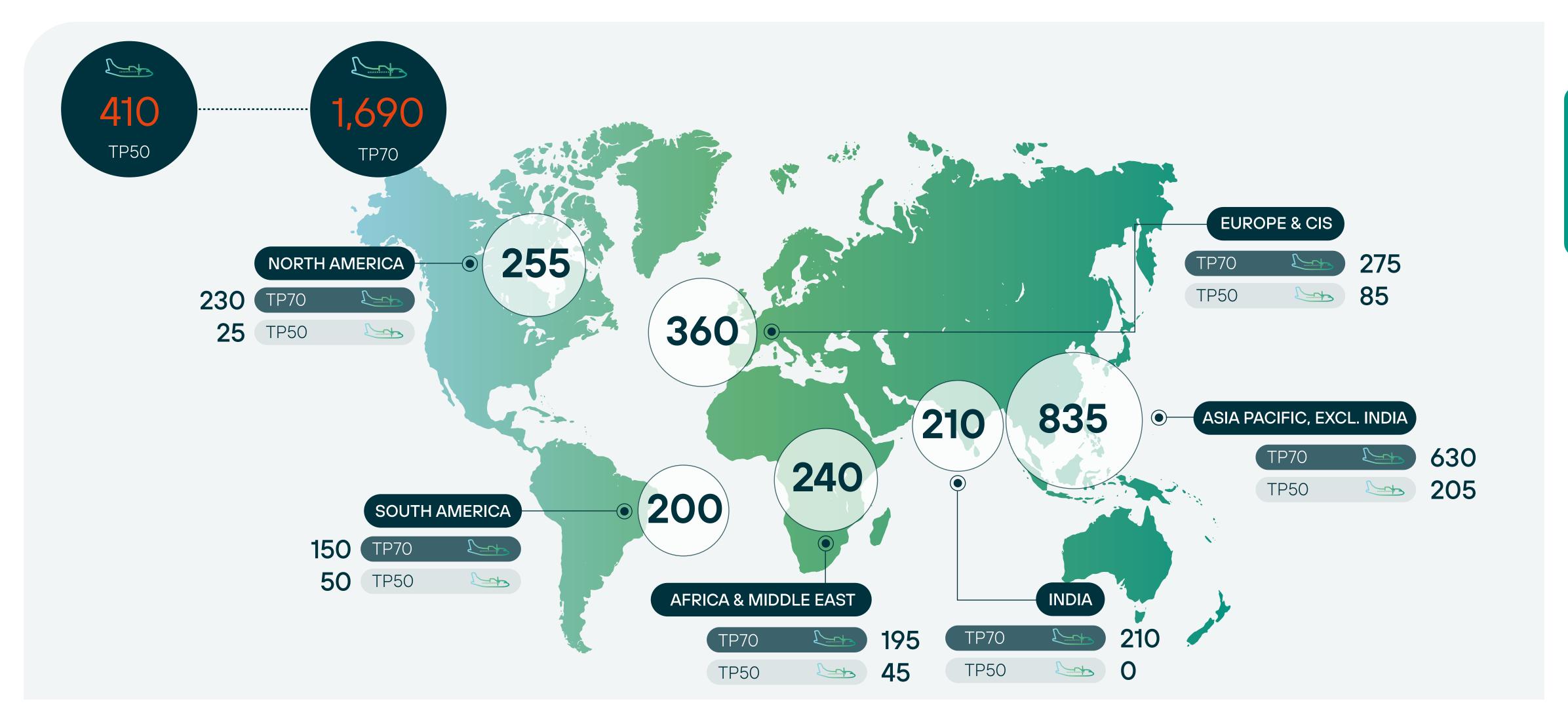
- → In the next 20 years we expect the global turboprop demand to reach 2,100 aircraft.
- → While the airline industry moves on from the challenges of the past five years with strong growth, in the near future we expect the market to remain hampered by both aircraft production constraints across the aerospace sector and an uncertain geopolitical situation.
- → In regional aviation, ageing fleets and limited aircraft production have impacted in-service fleets, with more aircraft retiring than entering the market.
- → Consequently, turboprop demand in the next 10 years will be primarily focused on aircraft replacement, while the second decade is more oriented towards growth.
- → New route creation will be the main impetus pushing the expansion of the turboprop fleet today and in the future. We expect the fleet to reach 2,530 aircraft by 2044.
- → Going forward, fuel prices, emissions taxation and environmental schemes, such as the EU Taxonomy, will reinforce the attractiveness of turboprops as the most affordable and sustainable aircraft to fly regional routes.





Turboprop demand by region

TURBOPROP DELIVERIES





Turboprop demand for new route creation

DEVELOPING MARKETS LEAD NETWORK EXPANSION

37% of 2044 traffic comes from new routes

+770

aircraft demand to serve new routes



+3,255

new routes created by turboprops







Sustainability

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Decarbonising the regional aviation sector

TURBOPROP TECHNOLOGY OFFERS ROUTE TO CUT EMISSIONS

Regional aviation must play a vital role in helping drive down carbon emissions.

Decarbonising the aviation sector, however, is not without its challenges.

In 2024 the industry was presented with the first hurdles to overcome. SAF production levels are below expectations while technological developments are not progressing as rapidly as expected. Moreover, the shifting geopolitical environment brings uncertainties, impacting the necessary investments in carbon reductions.

Crucially, turboprops play an important role helping operators make progress towards lower emissions today. Turboprop technology offers an immediate advantage having proven its effectiveness through decades of operation. Turboprops are an ideal choice for the regional aviation industry seeking to lower carbon emissions in the short-term.

Shifting to a turboprop has the potential to reduce CO_2 emissions by almost 50% compared to flying similar routes in a regional jet. Even greater reductions are possible when jet contrails' impact on the climate is taken into account.

Reducing emissions in regional aviation is vital to help the overall aviation sector tackle climate challenges. Likewise regional aviation is a vital lifeline to local communities. In peripheral regions it provides access to essential services like healthcare and education, job opportunities and a connection to the global economy.

Turboprops play an important role on this journey to decarbonisation starting today.

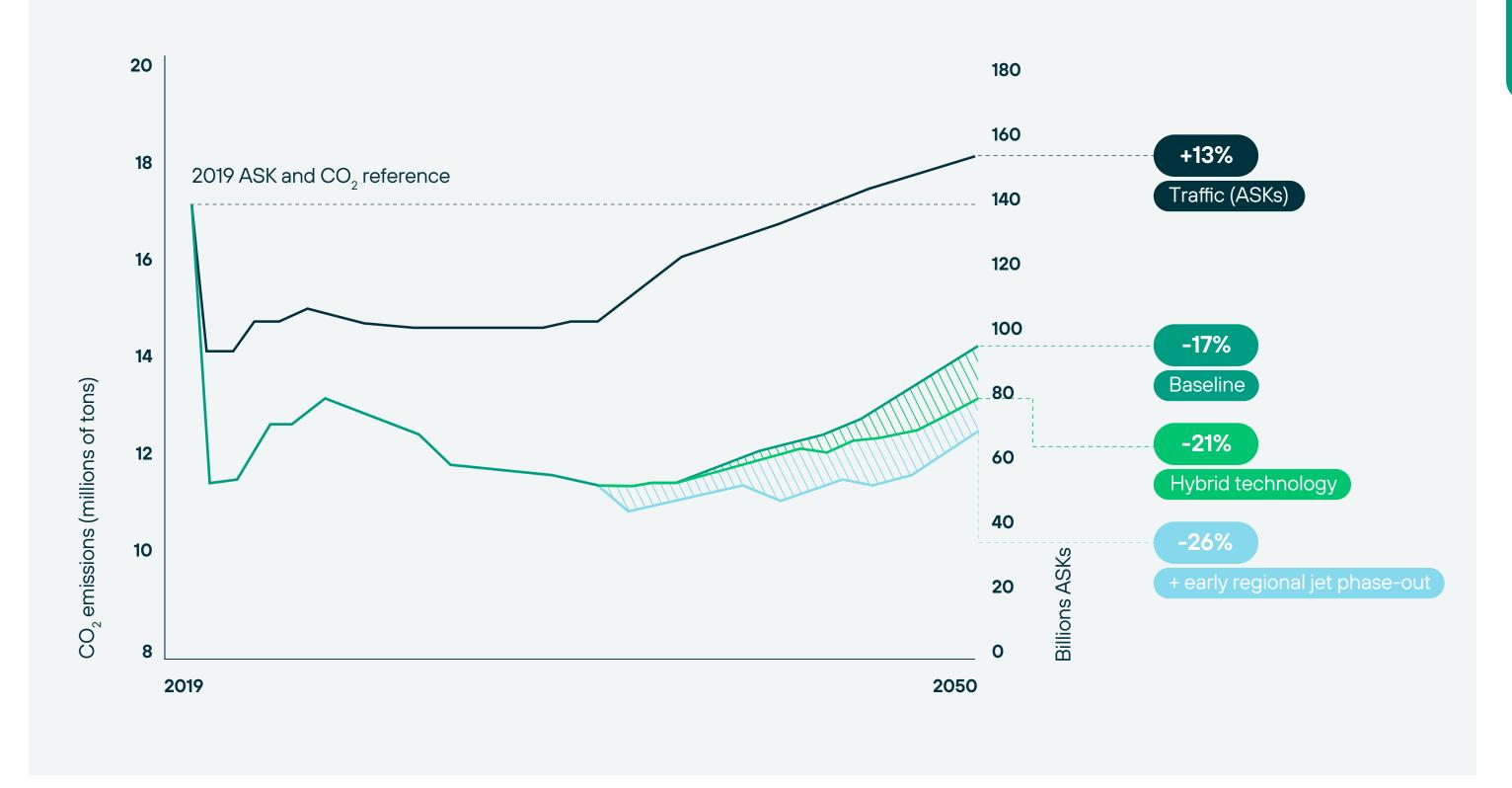


Turboprops will be essential to decarbonising regional aviation

SIGNIFICANT CO, REDUCTIONS ACHIEVED USING PROVEN TECHNOLOGY

- → The regional market typically operates with two types of aircraft technologies: turboprops or regional jets. Many regional jet programmes have been stopped in the past decade and this natural shift to turboprops is an opportunity to significantly reduce regional aviation's CO₂ emissions.
- → Turboprops achieve a 17% decrease in absolute emissions based on a proven technology, without the use of SAF*. This impressive performance is attained with aircraft technology only, while maintaining traffic growth.
- → With the introduction of hybrid engines around the second half of next decade, turboprop technology will increase the reduction in CO₂ emissions to -21%.
- → Factoring in an early phase-out of regional jets, driven by regulatory constraints, total CO₂ emissions saving could reach -26%.

Regional aviation global emissions and traffic projection up to 2050



*Sustainable Aviation Fuel. Regional jets up to 90 seats and turboprops ASK, distance up to 500NM.

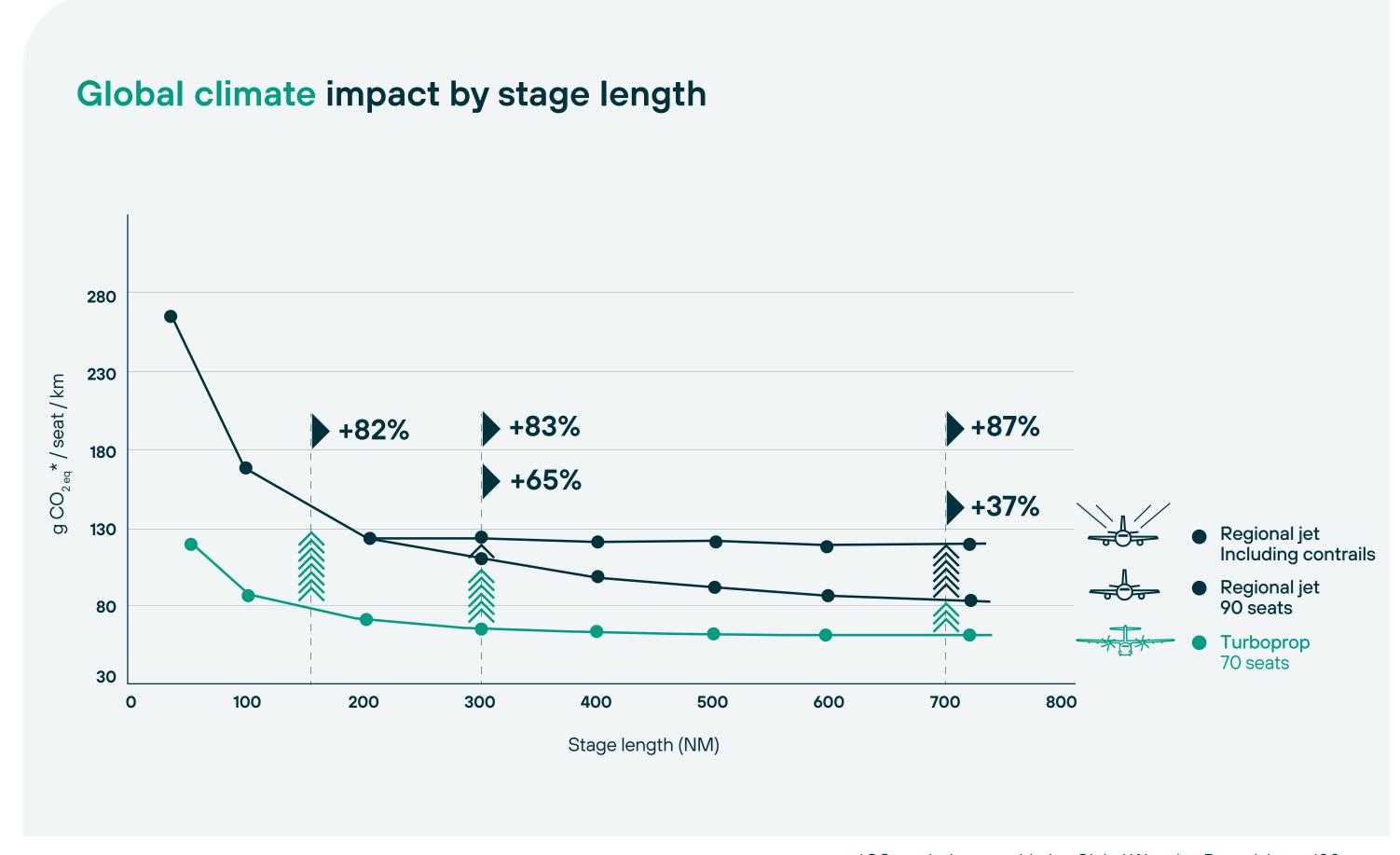


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Turboprops limit climate impact on regional routes

IMPACT SIGNIFICANTLY LOWER WHATEVER THE DISTANCE

- → Regional jets emit more CO₂ than turboprops and their fuel inefficiency is even higher on routes below 200NM, as jet engine technology is not optimised for such short flights.
- → Beyond CO₂ emissions, contrails formed by jets also have a warming effect on the climate, which can be estimated in a CO₂ equivalent metric: CO₂eq.
- → Taking this into account means that any CO₂ efficiencies created on long-haul jet flights will be cancelled by the increasing effect of contrails on longer flights.
- → As a result, the overall climate impact of jets plateaus instead of going down, when considering pure CO₂ emissions effect only.



*CO₂ equivalent considering Global Warming Potential over 100 years.



Deep-dive on contrail effects

TURBOPROPS REDUCE GLOBAL CLIMATE IMPACT EVEN FURTHER

- → Contrails are the second biggest contributor to the climate impact of aviation, behind CO₂.
 Current best estimates quantify contrails as adding 30% to aviation's CO₂ effect globally.¹
- → But the contrail effect is not evenly distributed. Only around 5% of global flights produce all of contrails' climate impact.
- → With lower cruising altitudes and day-flight conditions regional aviation is less prone to forming contrails.
- → Within regional aviation, however, not all aircraft operate equally. Regional jets flying at higher altitudes are more likely to form contrails, while turboprops which fly lower are not.
- → This reality means turboprops have been exempted from airlines' contrails monitoring obligation that started in January 2025 in Europe.

CASE STUDY

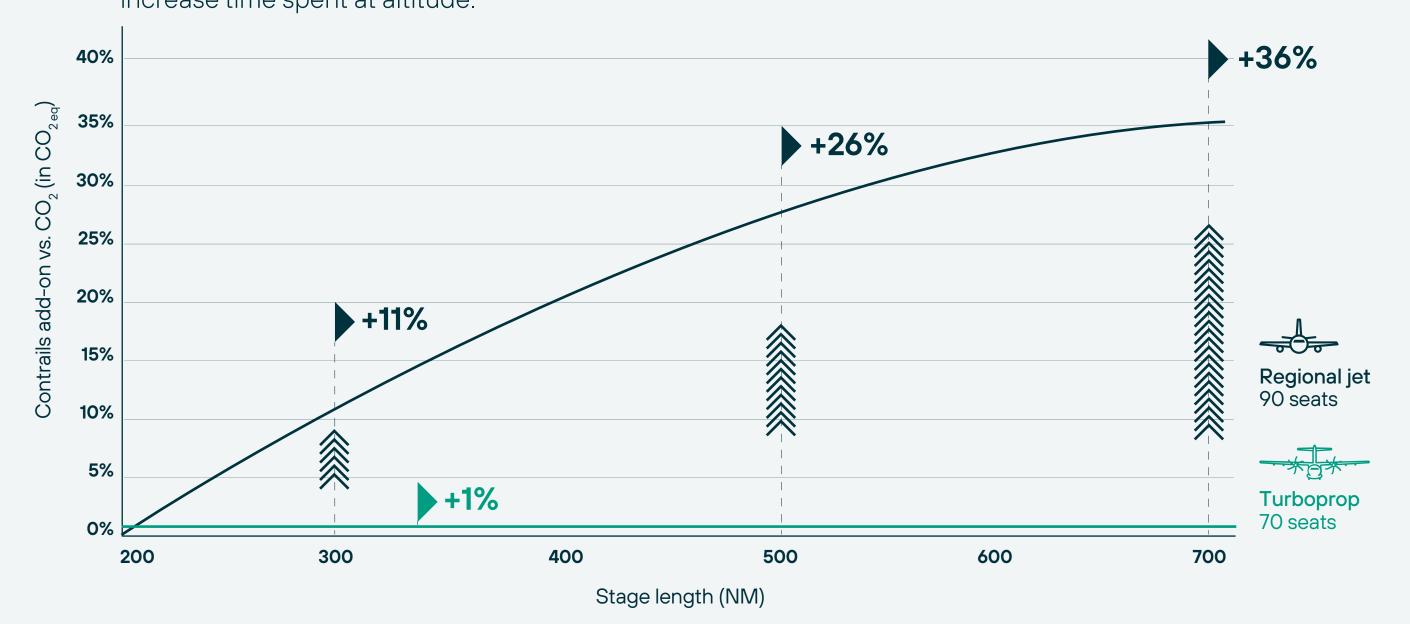
The effects of contrails are best shown by comparing two regional airlines in Northern Europe – one operates a fleet of regional jets and the other a fleet of turboprops.

Regional Jet Operator

Contrails add-on is 18% across all flights, although is dependent on flight length, e.g., longer flights increase time spent at altitude.

Turboprop Operator

Contrails only add-on 1% and remain stable even for longer flights.



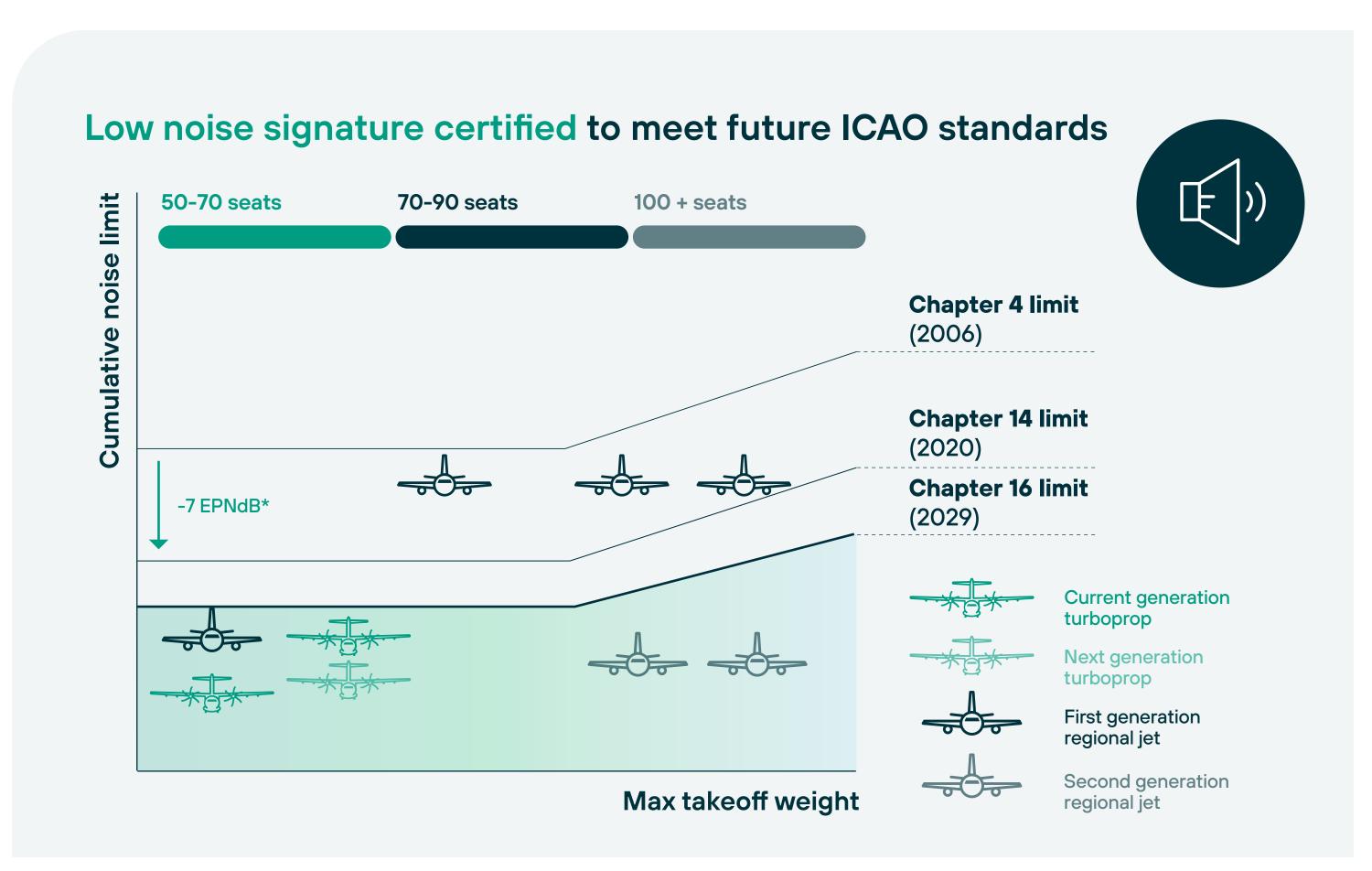
¹Analysis based on Teoh et al. (2024). Global aviation contrail climate effects from 2019 to 2021.



Turboprops already aligned with future stringent noise regulations

ENABLING MORE RESPONSIBLE, FUTURE-PROOFED OPERATIONS

- → Environmental noise regulations are also getting more and more stringent. With their remarkably low noise signature, turboprops are the benchmark with a strong performance compared to the 2020 ICAO standards, with a sufficient margin to fall within EU taxonomy criteria.
- → Turboprops' low noise footprint allows operations at airports located in city centres which impose strict sound levels, such as London, Belfast or Toronto City airports. As a result, turboprops reduce airport fares designed to tax loud aircraft, further reducing operator costs.
- → Turboprops' low noise and low emissions performance also contribute to the environmental credentials of ecologically sensitive regions, such as Amami Islands in Japan, New Caledonia and Tahiti, helping preserve the unspoilt beauty of remote, natural locations.



*Effective Perceived Noise in decibels.



Airlines facing rising environmental costs

TURBOPROPS EVEN MORE COST EFFICIENT IN CARBON-CONSTRAINED MARKETS

- → Environmental costs are getting higher for operators as regulations, airlines and investor commitments progress towards Net Zero.
- → SAF* mandates are pushing to higher SAF incorporation levels, while carbon taxes are expanding and increasing. Europe has just started monitoring aviation contrails something it could, ultimately, transform into taxation.
- → At local levels, airports are expected to reduce noise and improve air quality - and consequently make polluting aircraft operators pay higher fares.
- → Turboprops, with their combination of low CO₂ emissions, fewer contrails, reduced noise footprint and low nitrogenous oxide emissions are least affected by the increasing environmental costs and better positioned to adapt in an evolving market.
- → In this context, turboprops could help accelerate the replacement of regional jets as they become more costly and more uneconomic.

Extra environmental operating costs per seat 2035 cost projections in Europe +\$17 \$18 \$16 \$14 \$12 +\$9.5 \$10 SAF premium **EU-ETS Turboprop** Regional jet Single-aisle 90 seats 70 seats 180 seats

*Sustainable Aviation Fuel

Assumptions: sector 300 NM, EU-ETS 160€/t, SAF price 2\$/kg 20% blend, kerosene 1\$/kg, contrails +15% CO₂ on jet aircraft, airport Nox & noise taxes.



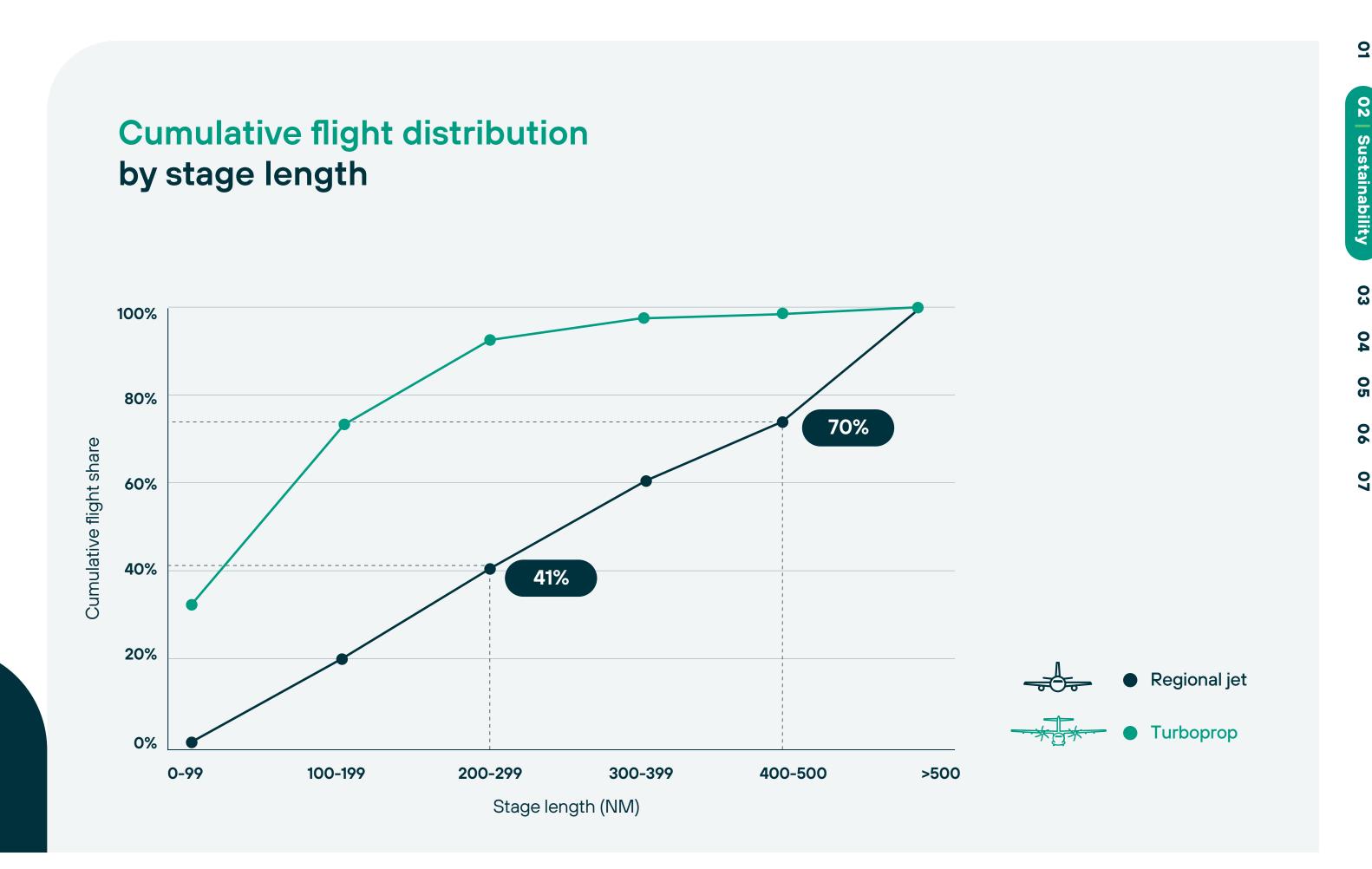


Turboprops offer immediate decarbonisation opportunities

POSITIVE IMPACT ON CO, REDUCTIONS RAPIDLY AVAILABLE

- → The additional opportunity created by turboprops is the fact they can play an immediate role in decarbonising regional aviation due to their engine technology available now.
- → Crucially, 41% of regional jet flights are below 300NM and could be easily replaced by turboprops. In turn this would deliver significant reductions in emissions while ensuring minimum increases in flight time.
- → In fact replacing regional jets flights on stage lengths up to 500NM will deliver substantial reductions in emissions, which represents 70% of the regional jet flights.

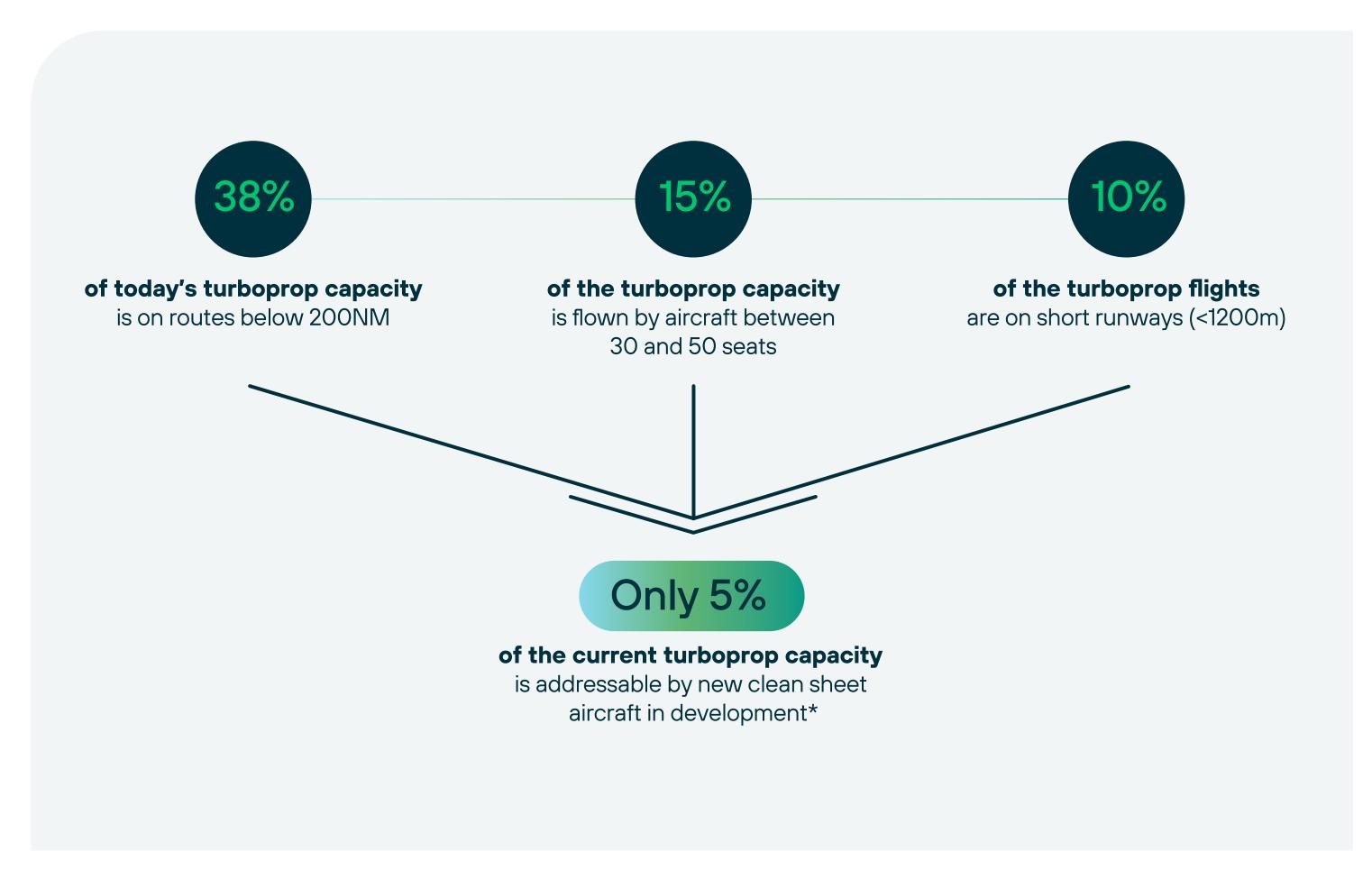
Over 40% of regional jet flights can be replaced by lower emission turboprop aircraft today.



New aircraft in development offer potential

BUT WILL ONLY ADDRESS A LIMITED PORTION OF THE CURRENT TURBOPROP MARKET

- → Turboprop developments in the pipeline offer further opportunities for reducing emissions, however they can't address a large portion of the current turboprop network.
- → Clean sheet hybrid electric aircraft designs have ranges of around 200NM and mostly fly 50 passengers or less. In extreme cold conditions, such as found in Canada or the Nordics, battery performance can pose a challenge. Additionally, battery weight can reduce performance on short runways. In busy airports, such as Athens or the Canary Islands, operating smaller capacity aircraft rather than larger turboprops, will require double the number of flights to provide the same traffic level, adding to airfield capacity issues.
- → Hydrogen fuel cell technologies and hydrogen burn offer a promising alternative solution in tackling carbon emissions, although these technologies are only anticipated in the distant future.











The social role of regional aviation

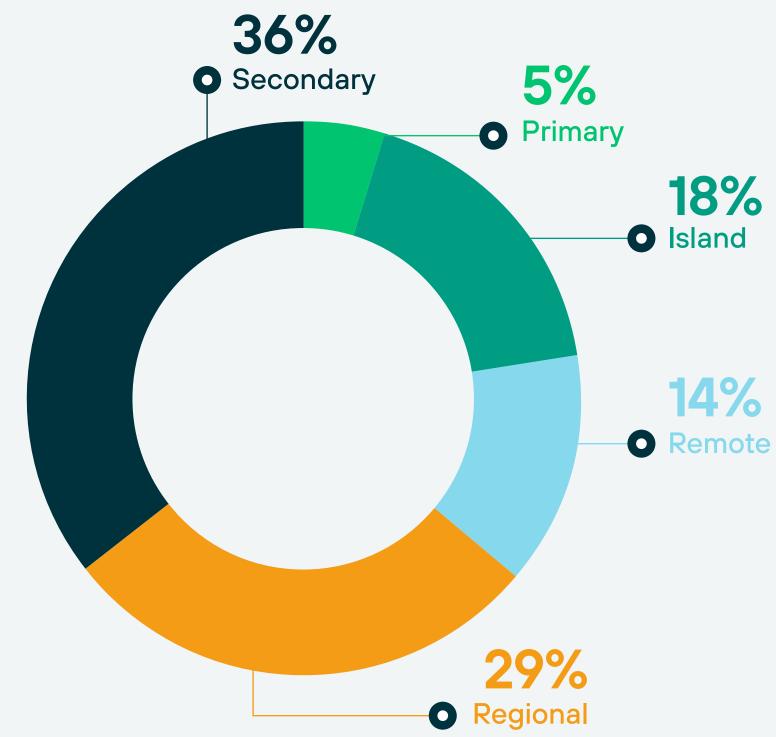
TURBOPROPS ARE RELEVANT TO PROVIDE ESSENTIAL CONNECTIVITY

→ Regional aviation's contribution to positive social effects is widely recognised, but rarely quantified as part of ESG (Environmental Social Governance) metrics. The upcoming analysis demonstrates through academic research and practical examples how regional aviation promotes regional cohesion, provides vital access to healthcare and education as well as the labour market.

- → Turboprops reach where other modes of transport cannot due to their outstanding performance on short runways and in challenging terrain. As a result air accessibility is the most efficient means of reducing detrimental impacts of isolation, e.g. limited access to public services and consumer goods, and high living costs.²
- → It also enables peripheral regions to benefit from productivity improvements associated with greater connections and provides access to global markets, including trade, tourism, investment, and labour.³

A third of turboprop traffic is deployed on peripheral regions, with no other viable means of transport.





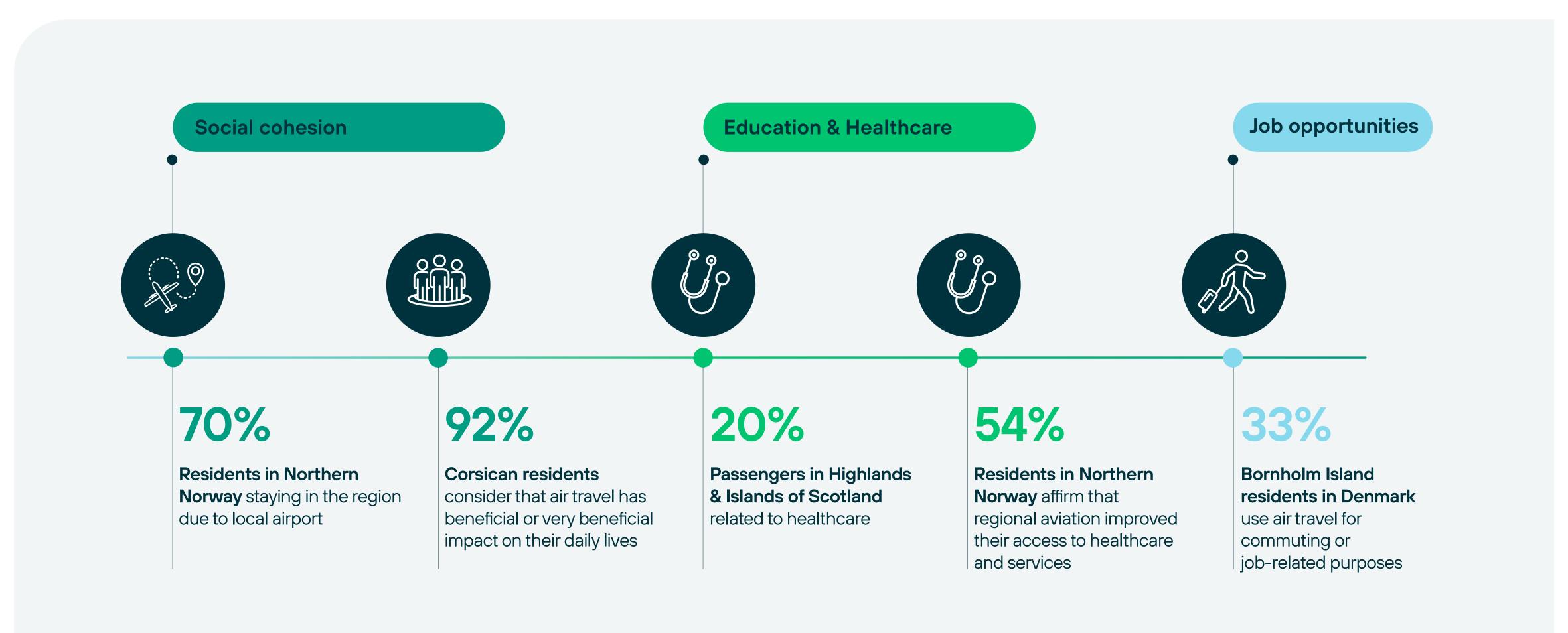


²Metrass-Mendes et al, 2011 ³Mukkala & Tervo, 2013



Proving the social value of regional aviation

CASE STUDY: EUROPE



Source: ERA - The Economic, Social and Environmental Impact of Regional Airlines in Europe.



50% of the turboprop routes serve a social role

→ Many routes that have a marked social impact connect remote cities and outlying archipelagos. These routes demand frequent and affordable flights.

- → The beneficial economics of operating turboprops and the aircraft size make them the perfect fit.
- → For a minority of routes, governments recognize the public utility of air transport, subsidizing routes or airlines.
- → In the European Union, for example, there are 190 Public Service Obligation routes. They represent 5% of all aircraft departures and 80% are flown by turboprops.
- → In India, a decade ago the government launched the UDAN scheme promoting new routes connecting secondary and tertiary cities. Traffic between secondary cities successfully grew at a rate of 15% per annum, with 36% of the UDAN routes operated by turboprops.

80% of the Public Service Obligation Flights in the European Union are flown by turboprops.



Source: ATR - S for Social Analysis.





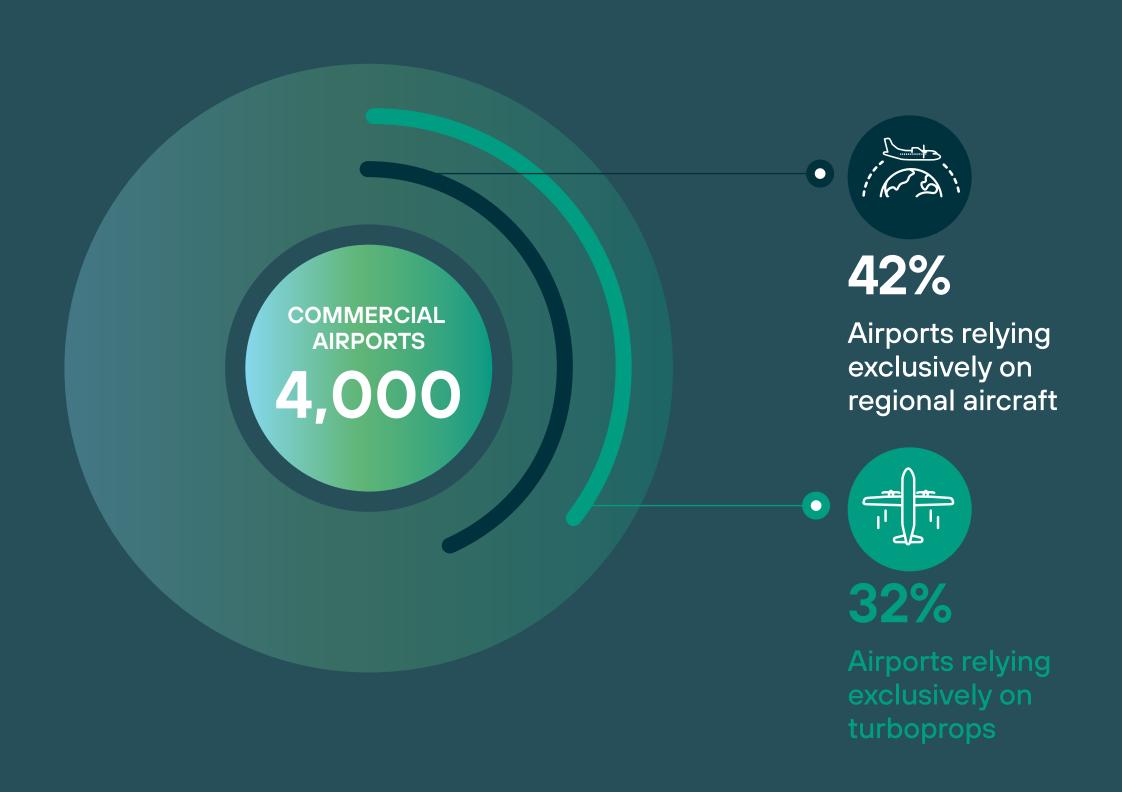
Connecting local communities

REGIONAL AVIATION FOSTERS ECONOMIC DEVELOPMENT AND TERRITORIAL COHESION

In a hyperconnected world people seek real interactions to reconnect with our human nature more than ever.

Connecting communities is important to facilitate trade and propel economic development, but also to ensure that communities in remote regions are not left behind.

Regional aviation has a relevant role to ensure families, businesses and friends stay in touch, providing a safe and affordable option to bring people together no matter how isolated.





→ Watch this video to learn more about how turboprops benefit local communities in the island of Flores, Indonesia



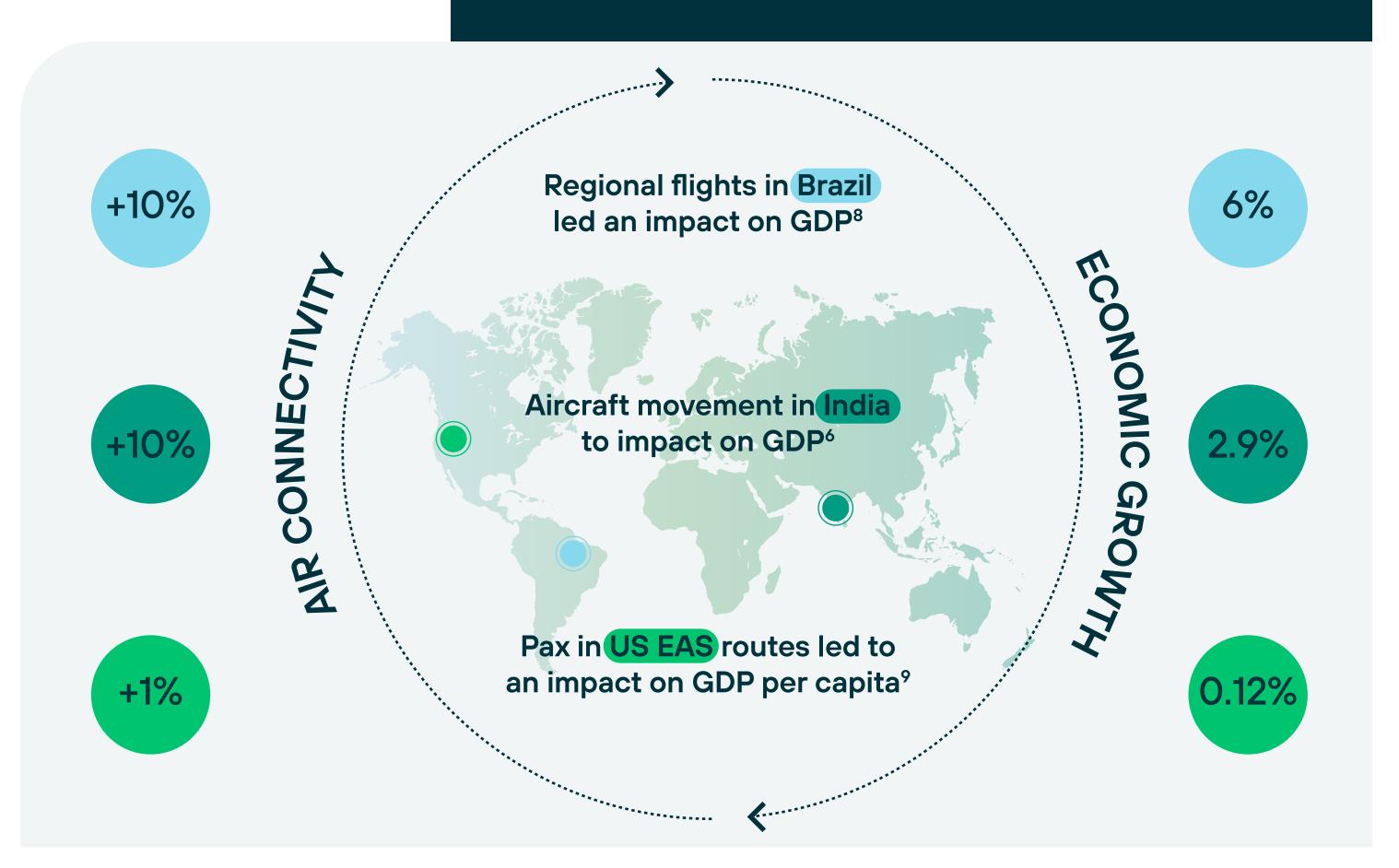
Regional aviation boosts local economies

CONNECTING REMOTE REGIONS HAS A BENEFICIAL MULTIPLIER EFFECT

→ Air transport facilitates tourism and trade, provides jobs, generates economic growth and improves living standards. In 2024 alone air transport supported 86.5 million jobs worldwide and generated \$4.1 trillion of global economic impact.⁴

- → Regional aviation specifically can have an amplifying effect on countries' growth, depending on the state of development and its pre-existing transport links. The rate at which regions develop depends to a large extent on the quality of their connectivity, actually regional air transport plays a prominent role in territorial cohesion.⁵ Additionally, the causality from air traffic to regional growth has been demonstrated for peripheral regions.⁶
- → Regional airports stand out as a multiplier of the economy, by providing access and facilitating business and services (including tourism) in geographically isolated or hard-to-access communities, thus improving their quality of life.⁷

There is causality from air traffic to regional growth in peripheral regions.



⁴ATAG, Aviation: Benefits Beyond Borders ⁵European Committee of the Regions ⁶Mishra et al, 2021 ⁷Salgado & Oliveira, 2008

⁸Chiambaretto, 2016 ⁹Ozacan, 2014b



The economic footprint of regional air transport

CASE STUDY: EUROPE

- → In Europe the economic benefits of regional aviation have been quantified at 335,000 jobs and €23bn in Gross Value Added (GVA).
- → Adding catalytic effects, the economic footprint of tourism enabled by regional aviation in Europe is 4.5 million jobs and €205bn in GVA.
- → Crucially, it is in the outermost regions where the impact of aviation is more significant. For example, regional aviation enables 25% of the total tourismrelated employment in Greece and 60% in Norway.

Regional aviation driving €23.1bn in Gross Value Added to the economy in Europe.

Economic footprint of regional air transport in Europe

155,400 jobs

127,500

jobs

335,100 jobs

DUCED FOOTPRINT

DIRECT FOOTPRIN

INDIRECT FOOTPRINT

52.200 jobs

Source: ERA - The Economic, Social and Environmental Impact of Regional Airlines in Europe.

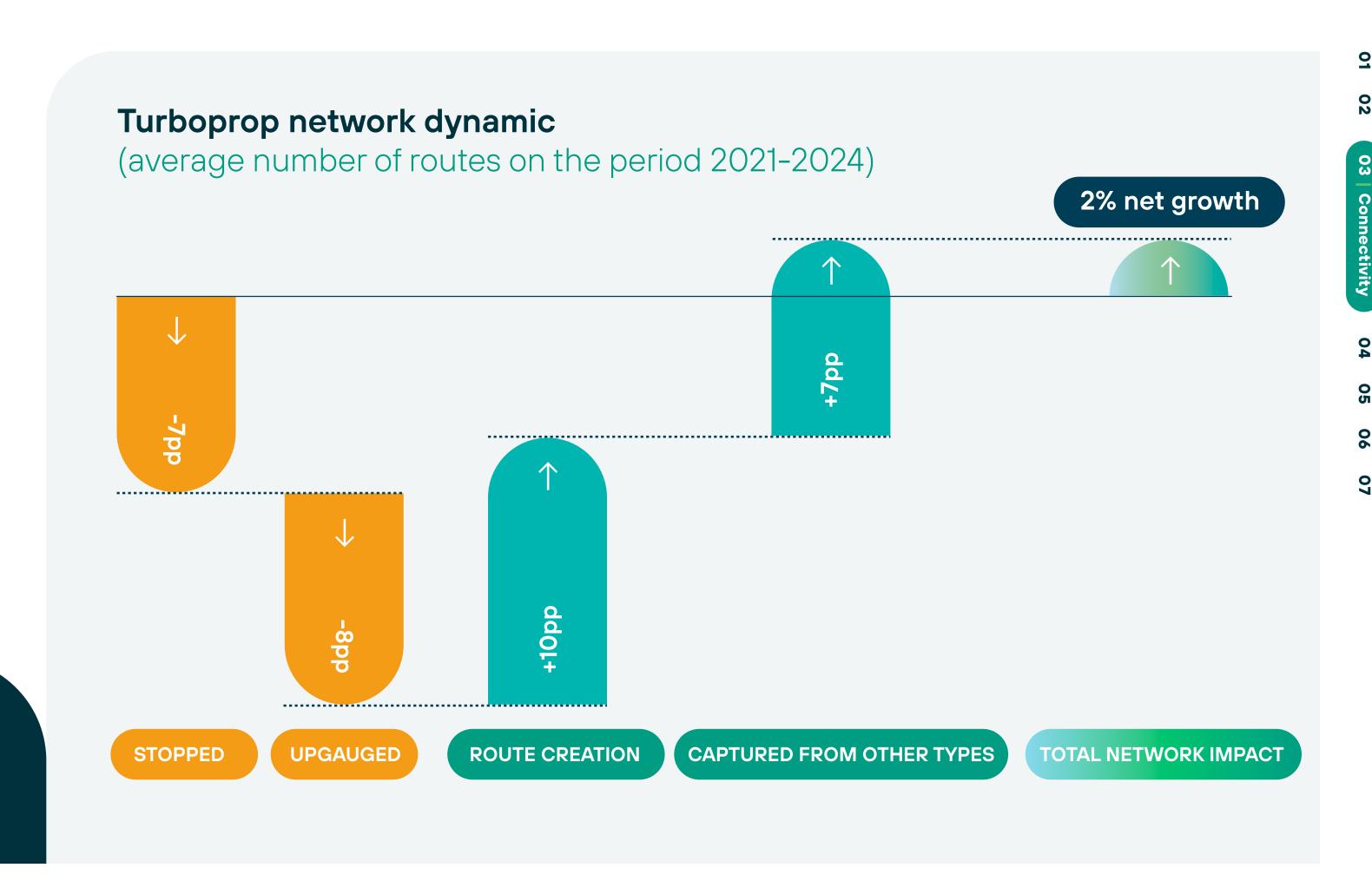


The role of route creation in network dynamics

TURBOPROPS PLAY AN ESSENTIAL ROLE

- → Over the past 20 years, 36% of turboprop network expansion has been driven by the creation of new routes – which, in turn, enhances regional and global connectivity and stimulates economic activity.
- → By acting as route openers, turboprops identify, test and establish new connections with limited commercial risk. This is often followed by upgauging, where capacity is increased to accommodate rising demand. On average, 30% of routes are upgauged to bigger modules.
- → Turboprop's network remains dynamic and continuously evolving. This constant renewal reflects
 – and rewards – airlines' adaptability and ambition to explore new markets.

150 new routes are created by turboprops every year.



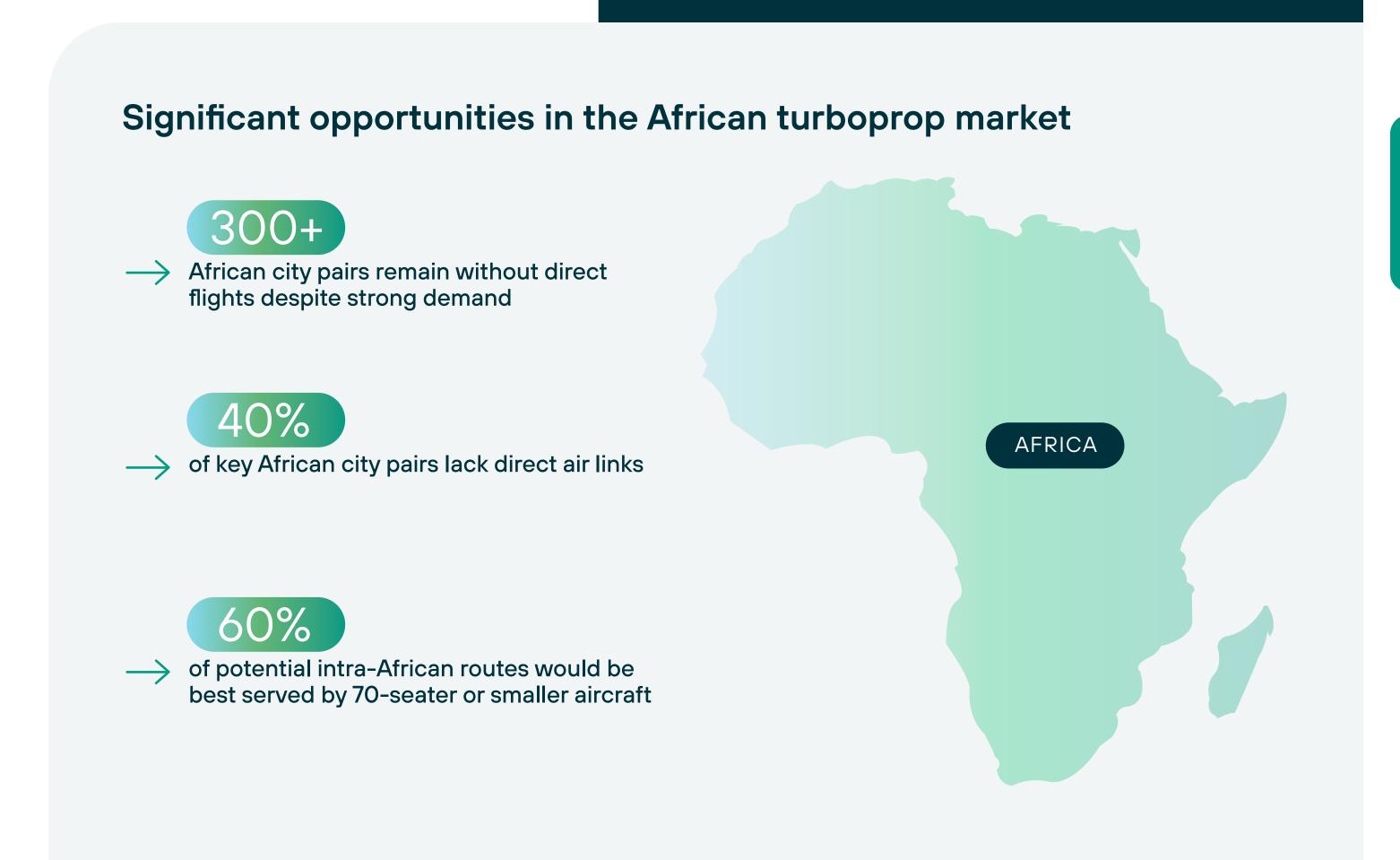


Enhanced connectivity will create meaningful benefits for communities

Regional hubs are operating below their ideal connectivity potential.

CASE STUDY: AFRICA

- → From an economic perspective, airport connectivity plays a crucial role in shaping a region's business landscape and investment appeal.
- → Efficient air links promote trade, facilitate business travel and foster expansion of knowledge-driven industries that thrive on global accessibility. For tourism-dependent areas, strong air connectivity is essential for sustaining visitor inflows.
- → Africa's aviation sector is experiencing a major shift, fueled by a rising middle class, the liberalisation efforts of the Single African Air Transport Market (SAATM), and expanding regional trade.



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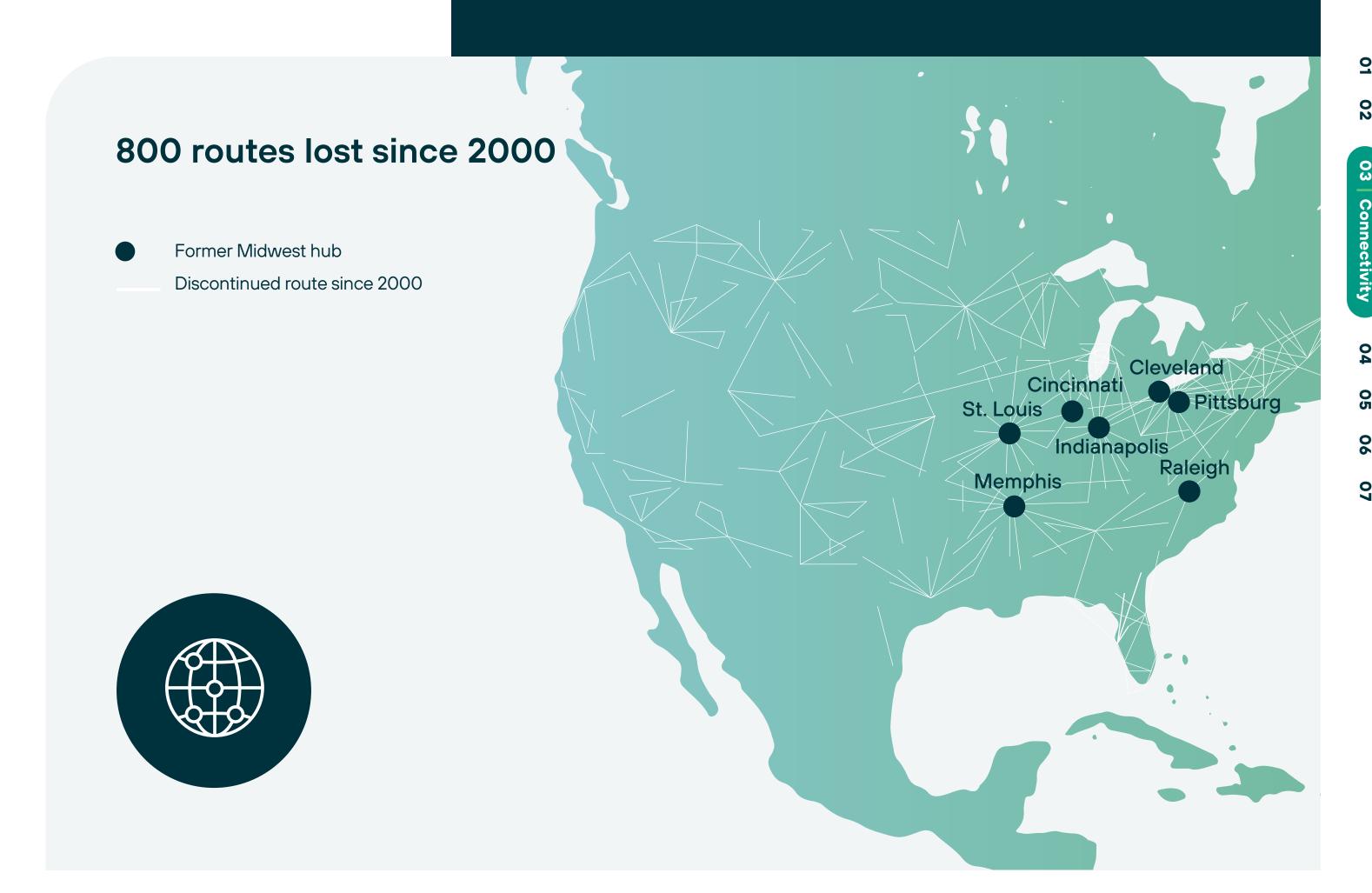
Restoring connectivity in the US

CASE STUDY: US REGIONAL NETWORK

→ Since 2000 the regional aviation network in the United States of America has shrunk due to the widespread adoption of regional jet fleets. This is despite jets' inefficient economic performance at low stage lengths.

- → This gradual reduction of services has become more pronounced in the past five years, due to retirement of small regional jets.
- → Heavily populated cities in the midwest, such as Cleveland, Cincinnati, Memphis or Pittsburgh, have seen a drastic decrease in connectivity. This pushes local populations to travel by air with multiple connections or long drives to reach nearby cities.
- → Turboprops are a readily available solution to restore connectivity across the US. These aircraft are compliant with pilot scope clause agreements. Moreover, their advantageous economics on short routes and lower seat counts ensures discontinued routes can be operated profitably again.

3.6 million passengers impacted by the lack of connectivity in former midwest hubs.



Source: OAG and Seabury Airline Strategy Group analysis for ATR, sector length below 500NM.





300 million more Indians to access air travel by 2030

CASE STUDY: REGIONAL MOBILITY IN INDIA

- → The Indian government has made great strides over the last decade to bring air travel within the reach of an ever-growing section of the country's population.
- → The number of operational airports in India has more than doubled since 2015 and this total is expected to double again by 2030 to over 200 airports.
- → This planned expansion could provide an additional 300 million people with local access to air transport, bringing the total to more than one billion potential passengers.
- → Such a vast increase in convenient access to air transport will necessarily strengthen the share of the regional aviation sector in the overall Indian travel market.



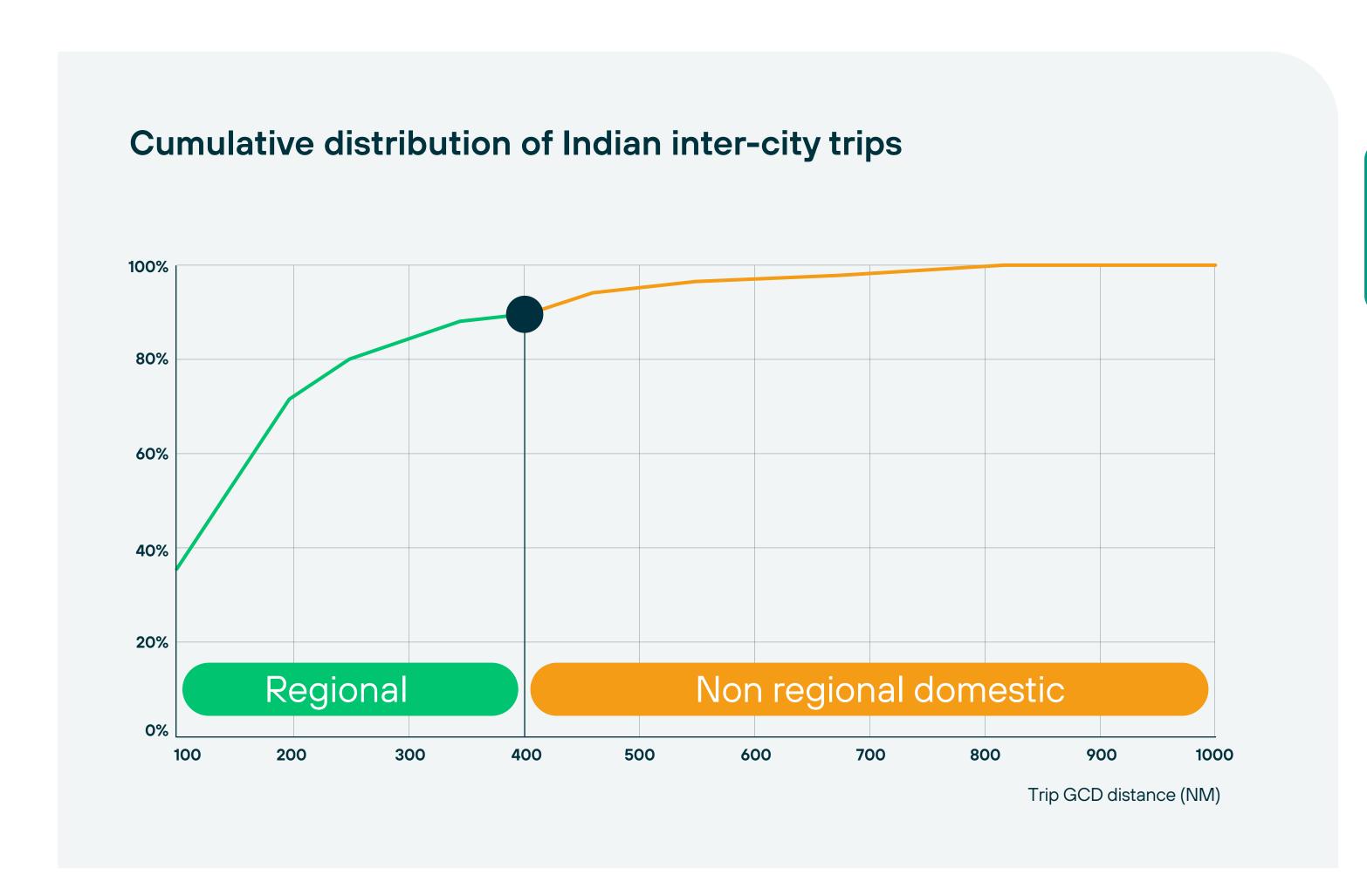




90% of Indian inter-city trips across all transport modes are below 400NM

CASE STUDY: REGIONAL MOBILITY IN INDIA

- → Regardless of the mode of transport chosen by Indian travellers, an important feature of the country's travel market is the fact that the vast majority of inter-city trips are within the usual operating range of turboprop aircraft.
- → At a national level, however, the proportion of trips completed by air is only half that of more developed economies. This indicates significant growth potential as more travellers access the air transport system.
- → Analysis of journeys made by a sample of 20 million Indian travellers including planned airport developments, estimates that there is potential for 380 regional new city pairs. This represents a network increase of 150%.





Regional aviation complements train travel

CASE STUDY: JAPAN

- → While Japan has a highly developed HST (High Speed Train) network, it doesn't directly compete with turboprop air services, as they serve different travel demands. In Japan high-speed trains cater to routes with significantly larger passenger volumes, whereas the busiest mainland turboprop route sees fewer than 350,000 passengers annually.
- → Over half (57%) of the routes served by turboprops are either inaccessible by rail or would involve prohibitively long road travel particularly in island regions or areas with challenging mountainous terrain. In contrast, Japan's high-speed rail network primarily links the country's major metropolitan areas.
- → With only three overlapping routes—accounting for just 1% of turboprop capacity—turboprops play a crucial role in maintaining connectivity between the mainland and peripheral regions. Rather than competing with high-speed trains, turboprops serve as a complementary mode of transport.

57% of the routes flown by turboprops in Japan don't have a viable alternative by train or by road.

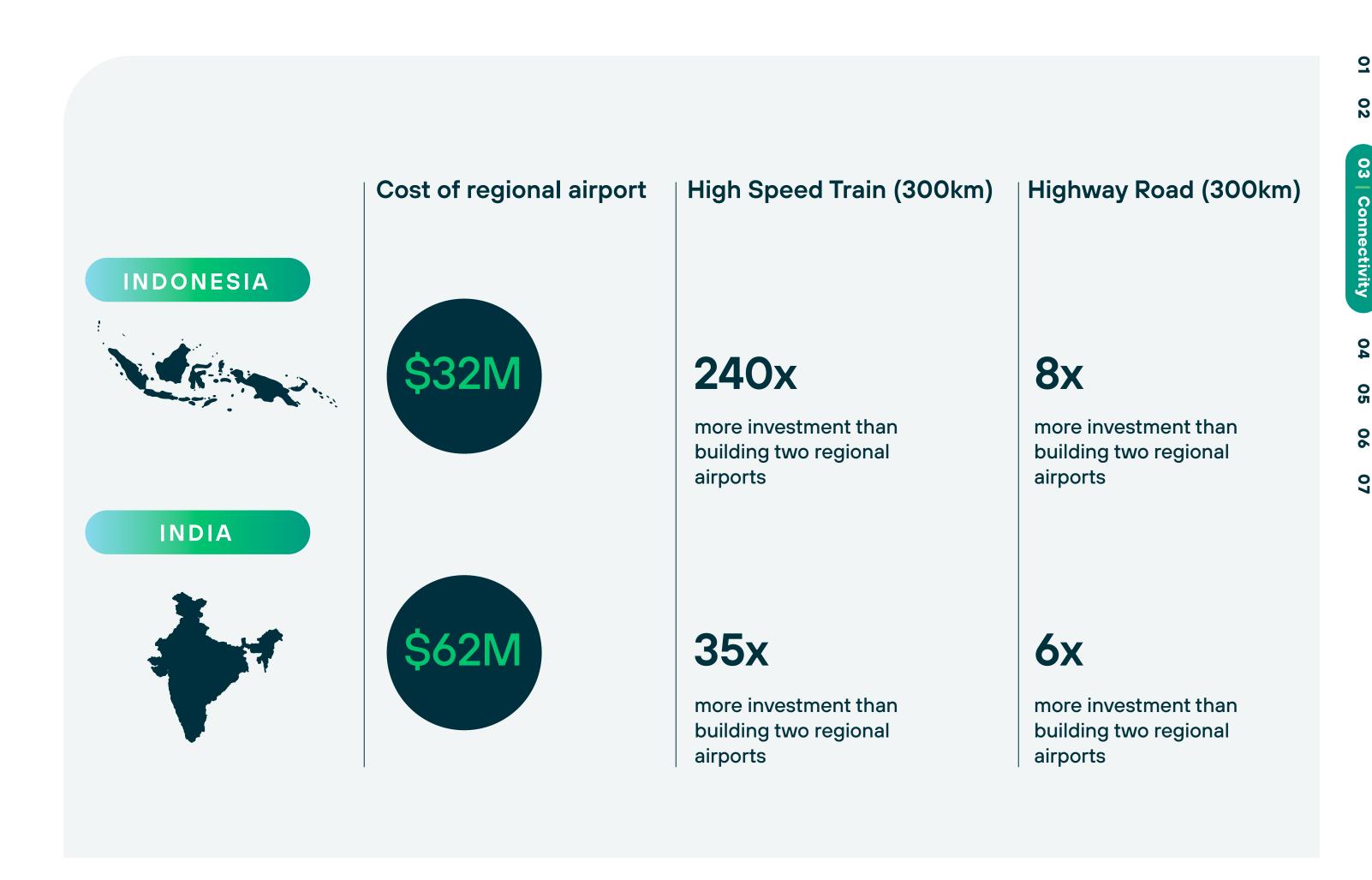




Regional aviation is the most cost-effective solution for low traffic flows

COMPARATIVE COST OF INFRASTRUCTURE IN INDONESIA AND INDIA

- → Regional aviation is the optimal solution to address domestic transport needs in sparsely populated areas and complex geographies, as these render train and road development uneconomical.
- → Comparing new infrastructure build costs over the past 15 years illustrates how regional aviation is a cost-effective way to develop transport links fast and affordably. For example, the cost of ground infrastructure can vary widely depending on local topography, e.g. for the Jakarta-Bandung HST in Indonesia.
- → Generally, High Speed Train lines are designed for traffic flows over 1 million passengers per annum, while regional aviation competes in a different segment where traffic flows are much lower. Only 3% of the turboprop routes operate more than 300,000 seats per annum, and those busy routes mostly link islands.



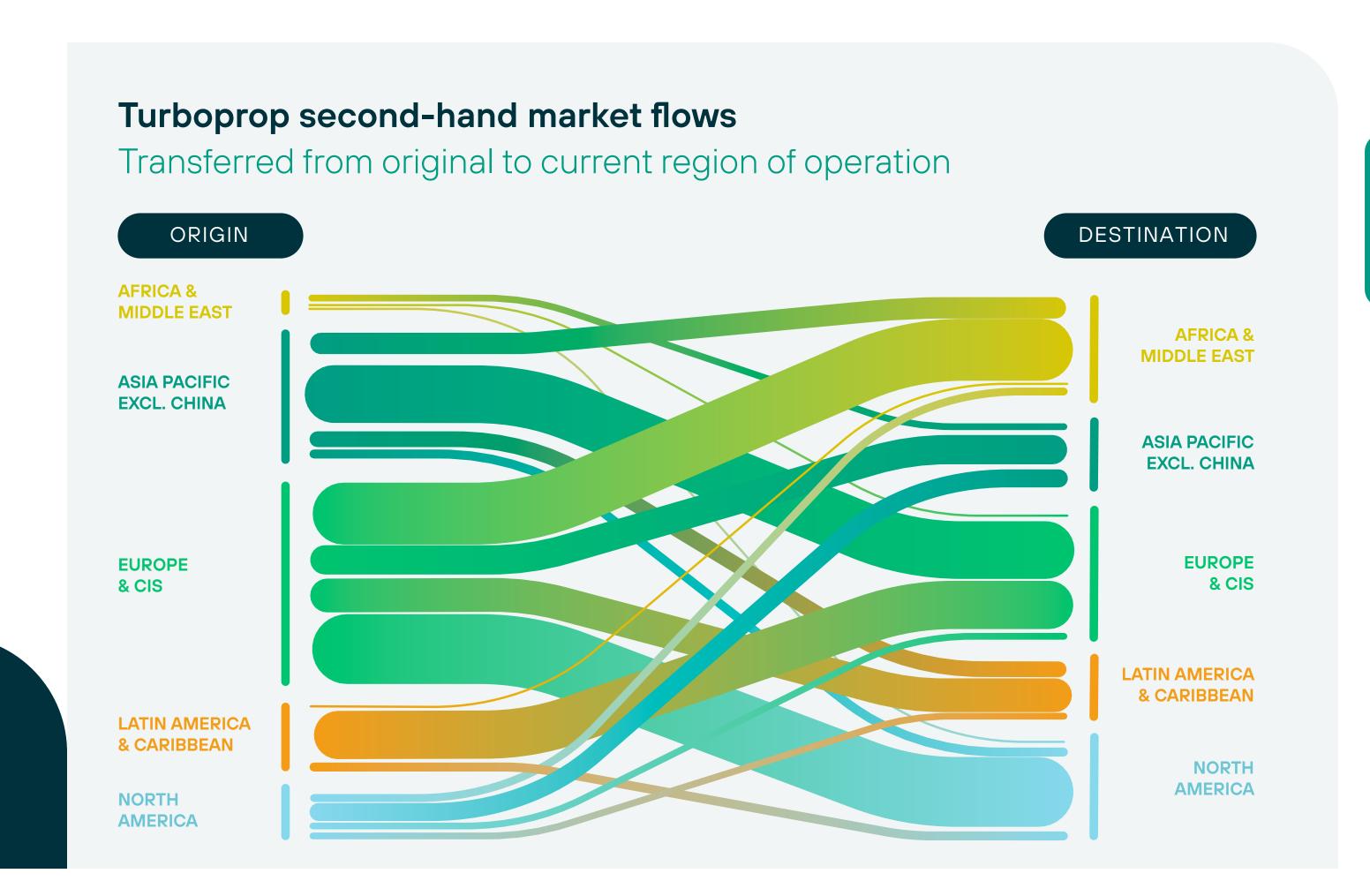


Turboprops offer dynamic market flows

ACT AS A STRATEGIC GROWTH OPPORTUNITY

- → Turboprop aircraft are a highly liquid asset that can be efficiently bought and sold on a global scale, ensuring smooth transitions across different markets.
- → The highly dynamic second-hand market plays a vital role in placing new aircraft by maintaining liquidity and asset values, hence facilitating flexible fleet management.
- → Pre-owned aircraft serve as a strategic tool for operators to explore and test new markets before committing to larger fleet investments.

25% of turboprops in market changed the country of registration in the past 5 years







Unlocking commercial advantage with Turboprops

ENABLING PROFITABLE SCALING IN THE REGIONAL AVIATION MARKET

To remain profitable in the ever-evolving aviation market, airlines must scale their operations in ways that adapt to fluctuating demand and remain profitable in changing competitive landscapes.

This is where turboprops come into their own.

Turboprops are a core asset for regional aviation operators.
They are suited for shorter regional routes where their lower operating costs enable an economically viable operation compared to larger aircraft.

This makes them ideal for launching new routes. First mover advantage allows operators to stimulate demand and establish a strong presence before competitors enter the market.

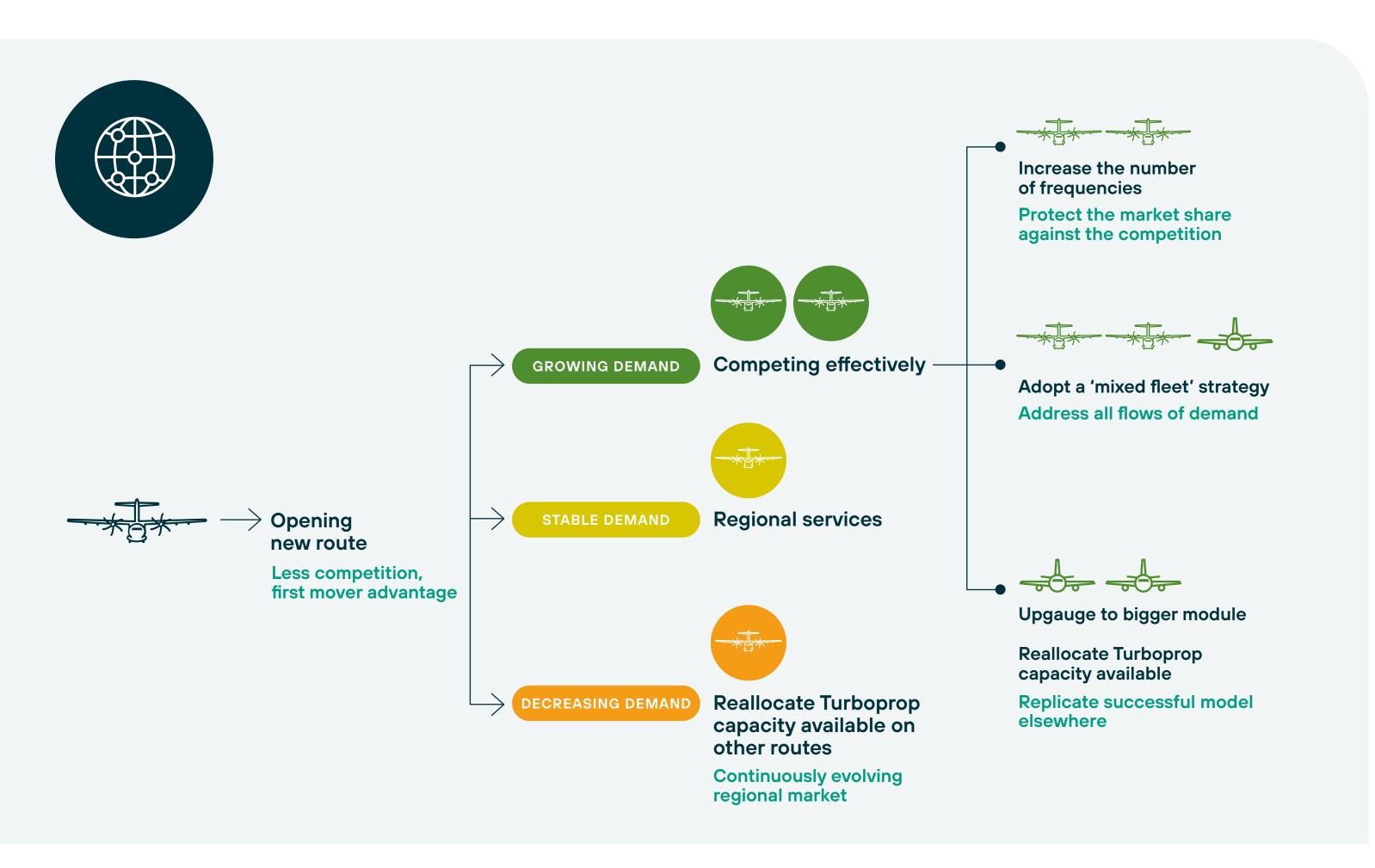
As demand increases, competitive advantage can be sustained by providing multi-frequency services to attract high yielding passengers. The operators can also expand route capacity by adopting a mixed fleet strategy. By incorporating different aircraft sizes, such as turboprops and single aisles, airlines can better accommodate capacity to traffic demand. A mixed fleet allows airlines to adapt to the highs and lows of traffic demand depending on the time of day or day of the week. It also allows operators to maximise load factors and yields, boosting profit.

When demand continues to rise, the logical next step is to 'up gauge' from turboprops to bigger modules, e.g. single aisle. This offers enhanced capacity and improved efficiency for busier routes, completing a virtuous cycle of turboprop-led, profitable scaling.



The regional aviation "pathway to profitability"

HOW TURBOPROPS HELP OPERATORS SCALE STRATEGICALLY AND EFFICIENTLY



- → In the ever-evolving aviation market, turboprops are catalysts of a multi-stage process that helps operators serve regional routes profitably. Throughout this process turboprops act strategically to help drive growth for operators.
- → Turboprops help operators adapt to the dynamic and continuously evolving regional aviation market by maximising available capacity profitably, to stimulate demand by opening new routes.
- → As route demand increases turboprops continue to drive growth through enabling mixed fleet strategies or up-gauging to bigger modules.
- → This results in a turboprop-led scaling process that maximises revenue and minimises costs and risk.



Turboprops drive demand in untapped markets

CREATING AND SUSTAINING REVENUE FOR LONGER-TERM PROFIT

- → One of the biggest opportunities for operators is using turboprops to pioneer new routes.
- → Being a first-mover provides a competitive advantage allowing operators to stimulate demand and establish a strong presence before others enter the market.
- → Once launched, routes can reach stable demand levels. Constant passenger flows can ensure route sustainability and unlock long-term profitability.

Worldwide turboprop routes +5% +4% 8 ш

RASK increase in an uncompeted situation

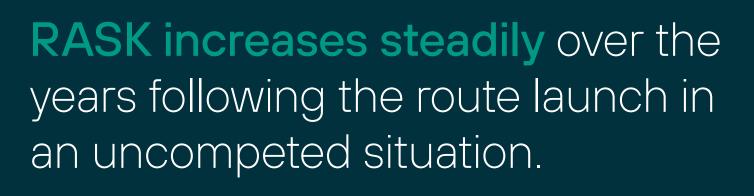
a competitive advantage

Being a first-mover provides

CASE STUDY Campina Grande – Fortaleza



Greater RASK in second year for route opener



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| Profitability

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Fortaleza

Brazil

Campina Grande

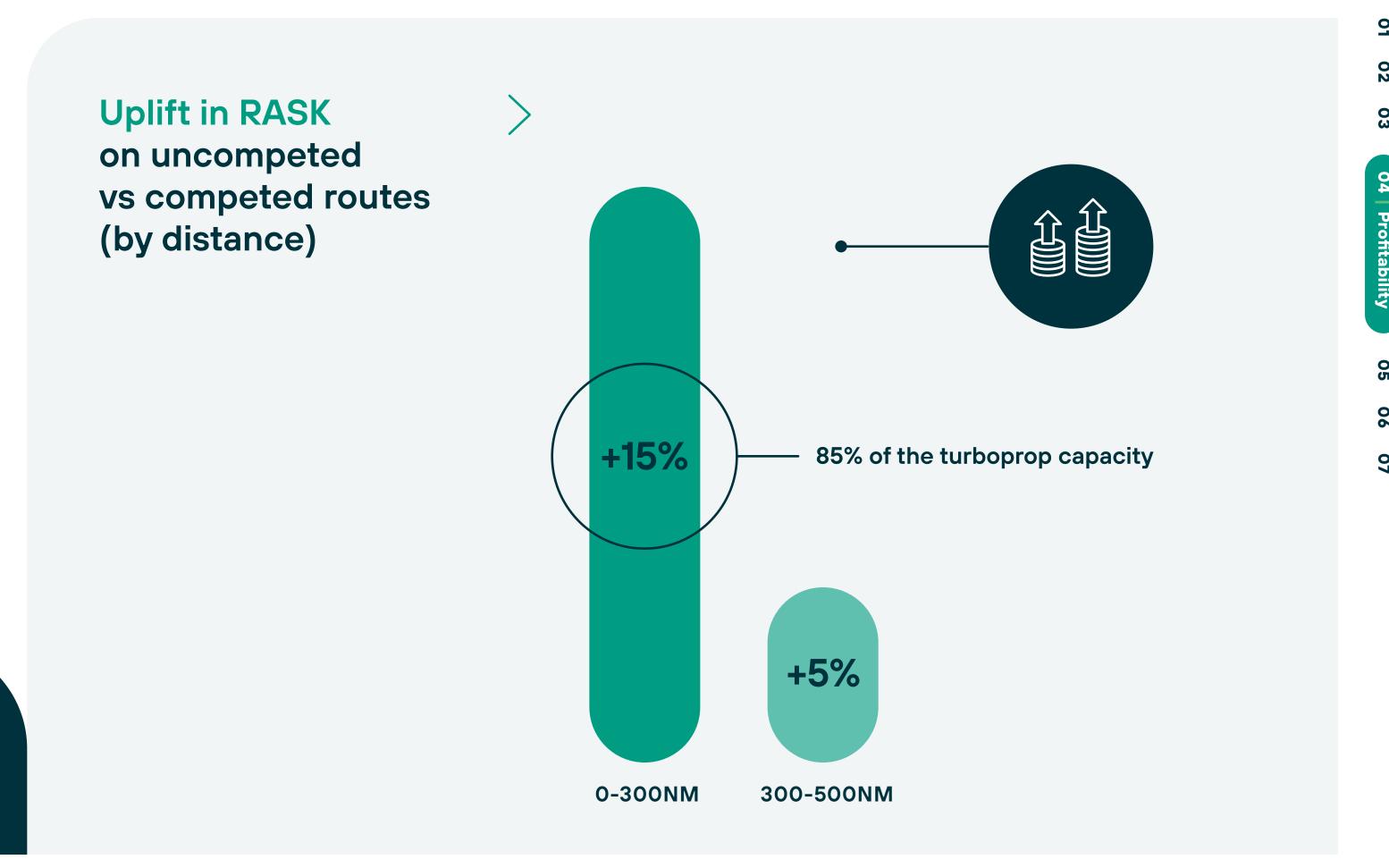


Turboprops bring direct commercial advantages

OFFERING HIGHER RASK ON REGIONAL ROUTES

- → Turboprops enable profitable operations on thin routes, matching capacity with demand, which avoids yields dilution.
- → Competition intensifies with distance. There is 16% more competition at 500NM compared to below 150NM. Half of the turboprop capacity operates on uncompeted routes.
- → This directly benefits operators as revenue tends to be higher on routes with low competition as it allows the airlines to set their own pricing.

Competition intensifies at longer stage lengths.



Turboprops tailored for regional sectors

SIGNIFICANT COST ADVANTAGE AND MINIMISED COMMERCIAL RISK

- → For shorter, low-demand routes, turboprops are the optimal choice, where they offer operators superior cost efficiencies and provide a distinct competitive edge.
- → Their specialised technology and optimised design is especially tailored for short-haul operations and delivers significant cost savings over regional jets with similiar seating capacity.
- → For denser routes, turboprops achieve profitability with half the number of passengers needed by a single aisle. This minimises the operator risk by lowering trip costs and commercial exposure.
- → In many cases, only a 70-seat turboprop provides the right balance of capacity and cost-efficiency to sustain route viability.

45% cost reduction compared to regional jet on a typical sector of 200NM.

Minimum number of passengers required to fly profitably

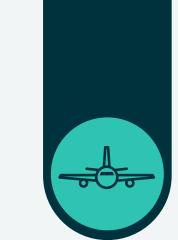


TURBOPROP SINGLE AISLE









Minimum number of passengers based on the Direct Operating Cost per trip, for a sector of 250NM, analysis at constant revenue for modelling purposes.

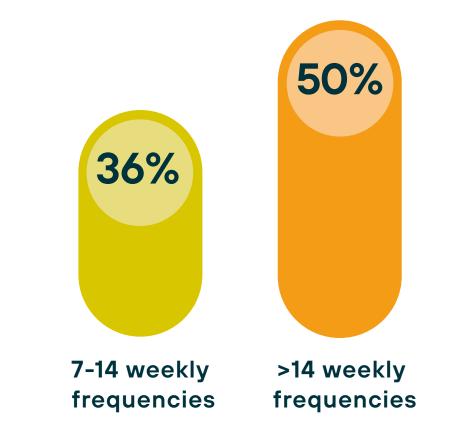


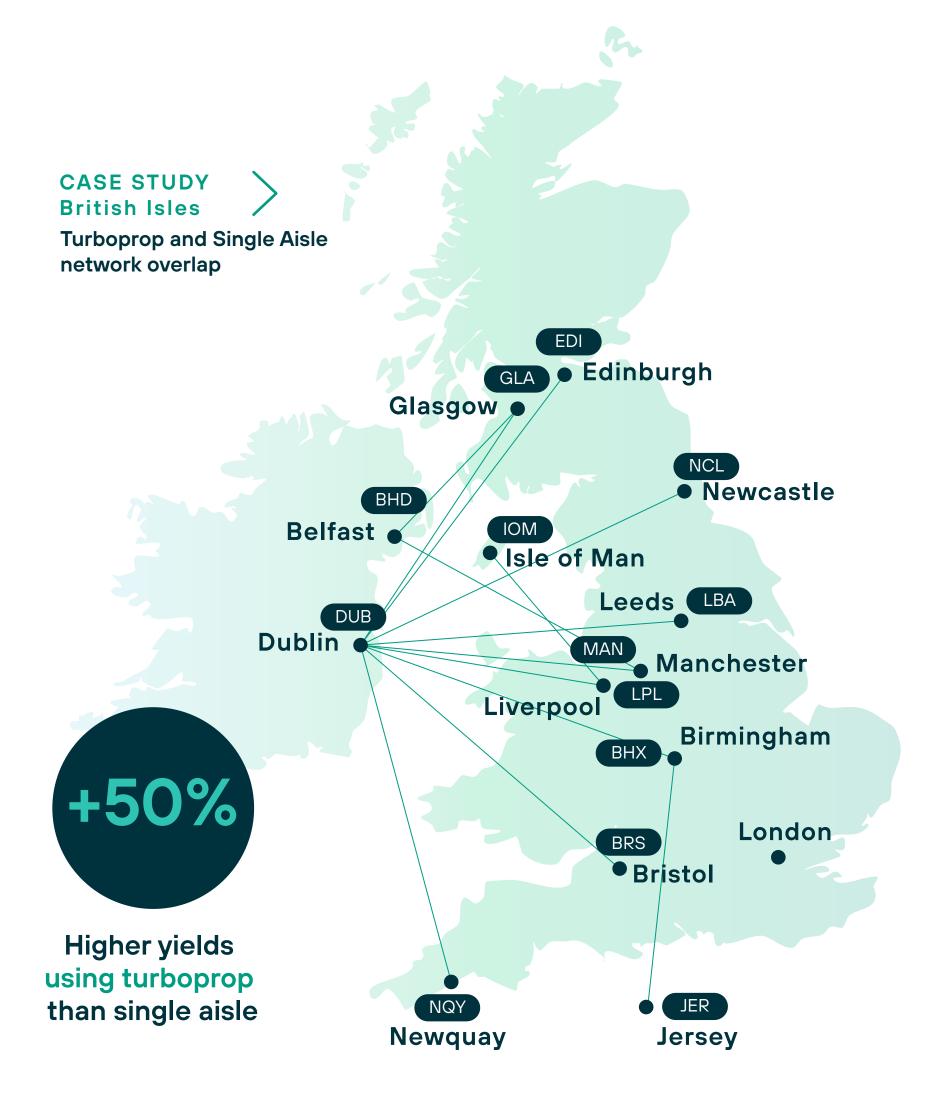
Creating successful regional competitive strategies

- → In regional aviation markets as route demand increases, so does competition. For an airline, however, continuing to operate routes with a turboprop remains a viable option.
- → The ability to offer multiple-frequency routes strengthens and protects operators' market presence and provides a more convenient schedule. This increases travellers choice and satisfaction, as well as attracting high-value passengers.

Uplift in RASK by frequency

(compared to less than 7 weekly frequencies)





Mixed fleet or upgauge strategies provide a competitive advantage

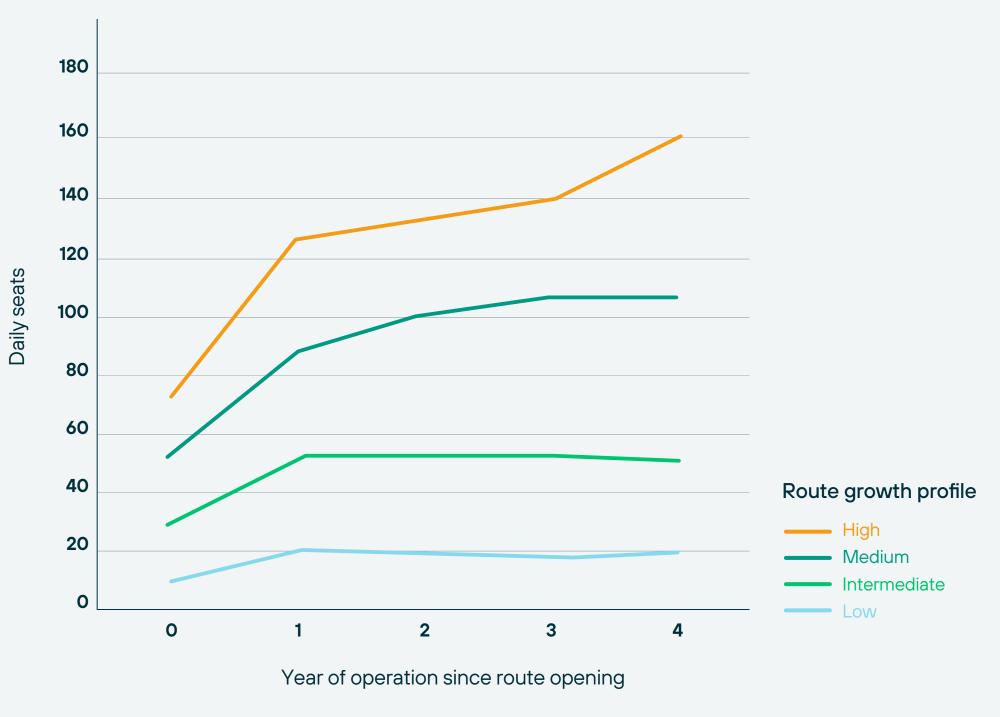
MAXIMISE PROFITABILITY BY ACCESSING HIGH PASSENGER FLOWS AND HIGHER YIELDS

- → As aviation routes mature over time, demand can increase due to price stimulation by operators.
- → In this context, operators have different options to maximise profitability: keep both turboprops and single aisle on the route or upgauge to larger modules.
- → The mixed fleet approach helps capture both large flows and high-yield passengers, giving operators the competitive advantage of serving a broader range of market needs.

Turboprop operators also have single aisle in their fleet.

25%



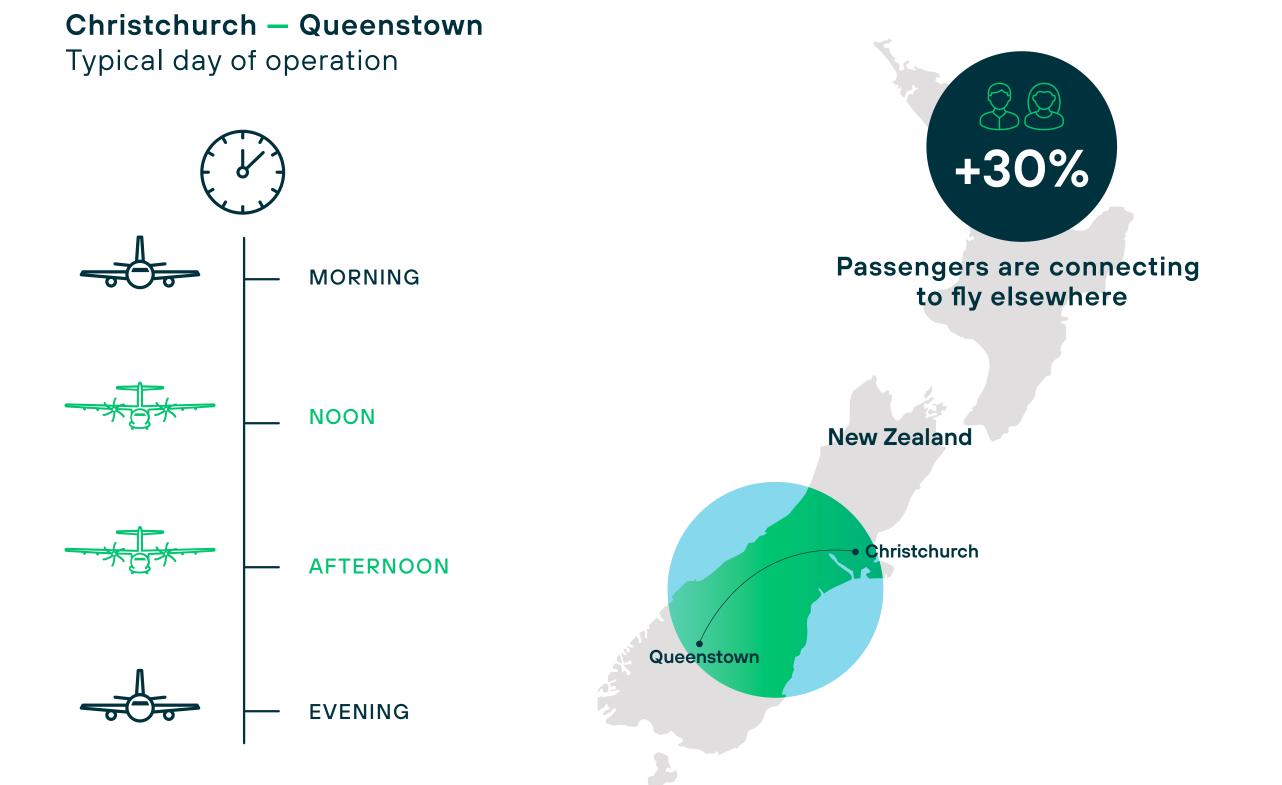




Generating growth with fleet complementarity

CASE STUDY: AIR NEW ZEALAND

- → Air New Zealand is a perfect example of fleet complementarity.
- → On some domestic routes such as Queenstown to Christchurch (188NM), they operate both ATR 72-600 and A320.
- → With the single aisle, Air New Zealand captures part of the long-haul market, morning and evening, from Auckland.
- → With the turboprop, the airline provides additional schedule choice through the middle of the day, when demand is lower and passengers are mostly flying point to point.



For Air New Zealand this route is proven to be valuable.

The RASK has grown constantly over the years.





Focus on Africa & Middle East

TP70

195

TP50

45





- → As population and wealth expand in the region and regulatory barriers are reduced with the implementation of SAATM, Africa and the Middle East are expected to experience a high air traffic growth rate.
- → Turboprops will play a fundamental role in enabling convenient connections that link secondary to secondary gateways across the continent.



Focus on Asia Pacific, excl. India





2.7%GDP Growth



- → Asia Pacific (excluding India) will be the region where the highest turboprop demand is expected in the coming 20 years.
- → In mature economies, such as Japan, Australia and New Zealand, with an extensive regional network turboprops provide convenient links to remote communities. They also offer schedule convenience to domestic travellers flying to popular gateways.
- → In South-East Asia, modal shifts from boat and road to air, fuels new route creation. Turboprops are frequently used as route openers due to their low seat count and favourable economics.



Focus on Europe & CIS

TP70
275
TP50
85





- → Turboprops in Europe play an important role providing essential connectivity across the continent and its outer-most regions.
- → Fleet replacement of ageing turboprops and regional jets will be the main trend underpinning regional aviation developments in Western Europe. While in Eastern Europe and Central Asia, transversal connectivity will provide further opportunities for growth.



Focus on India

DELIVERIES

TP70

210

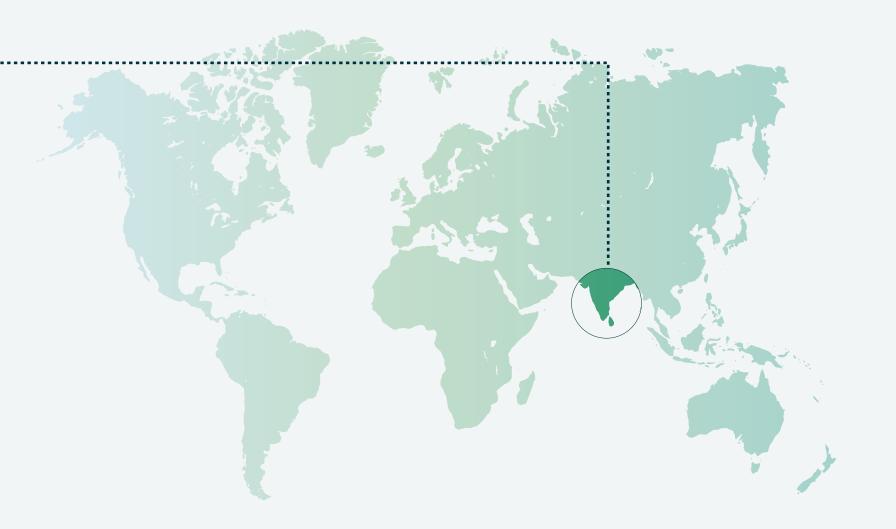
TP50











- → India's domestic market has been one of the fastest growing in recent years.
- → Rapid expansion of the middle-class has given increased access to air travel from current airports while boosting the necessary construction of new airports to cater for increased air traffic demand.



Focus on Latin America & Caribbean

TP70 150
TP50









- → Latin American geography comprises high mountains, sparsely populated areas and a plethora of Caribbean islands.
- → Turboprops fly to secondary destinations and operate inter-island, providing fast and convenient links that substitute long journeys by bus or boat.
- → In several Central and South America countries turboprops are the backbone of the domestic air network.



Focus on North America

TP70
230
TP50









- The US in the largest regional aviation market worldwide, although it is experiencing a decline in connectivity.
- → Turboprops are the only readily available solution to replace ageing small regional jets that fly thin routes to secondary destinations profitably. They also reduce the environmental impact of regional aviation.
- → In Canada, turboprops play a vital social role keeping many of the remote communities in the North connected. They also provide convenient domestic connections between primary and secondary gateways.





01 02

04

05

06 | Freighter

Regional freighters key for essential connectivity

TURBOPROPS PLAY VITAL SOCIAL ROLE FOR COMMUNITIES

Regional freighters play a crucial role in keeping communities connected and strengthening supply chains around the world.

Turboprop freighters enhance the quality of life for remote communities, being able to deliver essential goods and services quickly and seamlessly.

Importantly, regional freighters facilitate access to services and amenities in locations that are otherwise difficult to reach when other transport routes are impeded.

For example, in Northern Canada and Scottish Islands turboprops ensure essential connectivity when roads are closed by heavy snowfalls during winter, or when storms force cancellation of sailings.

As a consequence, businesses and communities can access the same level of services and lifestyles regardless of where they are across a country.

Turboprops also enable vital resilience to international supply-chains. They ensure connectivity to parts of the world where operators must fly over perilous zones. In Africa, for instance, turboprop freighters transport time-sensitive goods where road travel is deemed unsafe.

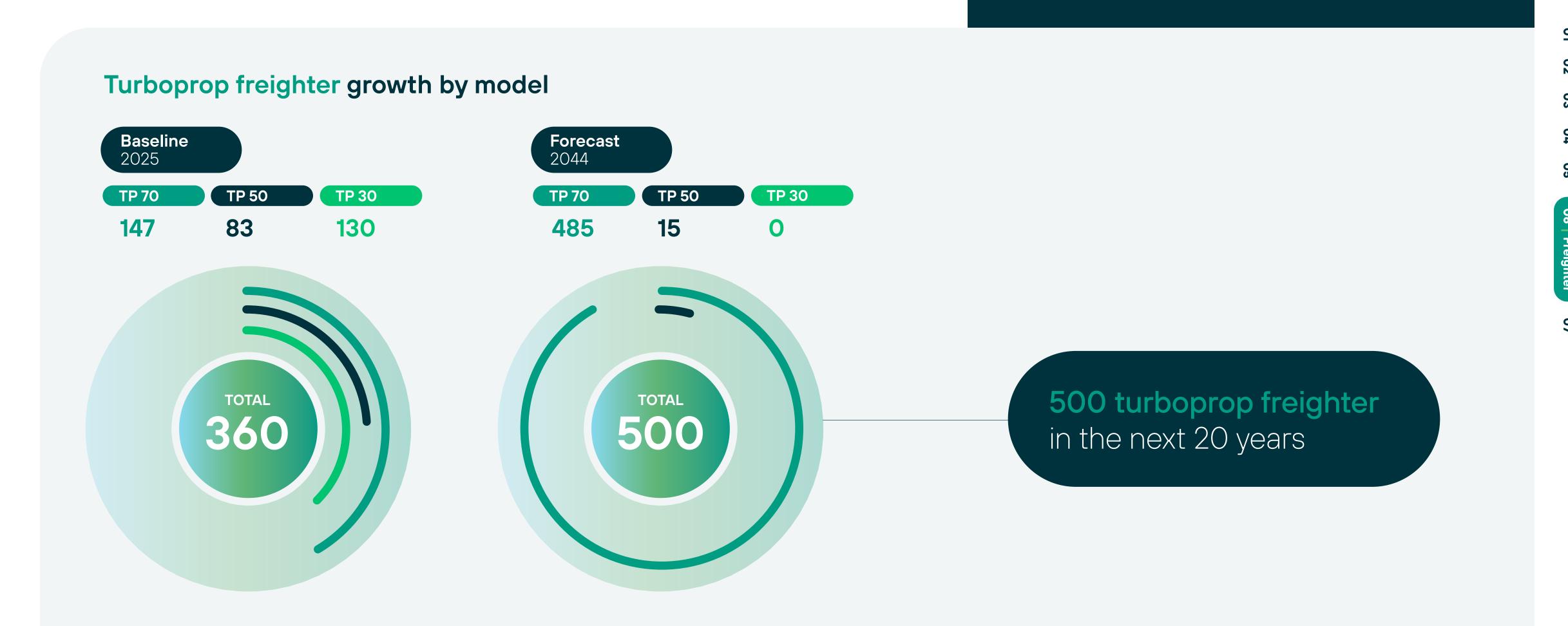
Regional freighters are also key contributors to humanitarian aid missions, for example the UN Food Program.



Strong turboprop freighter growth expected in next 20 years

OPTIMAL SOLUTION TO TRANSPORT PAYLOADS BELOW 9TN

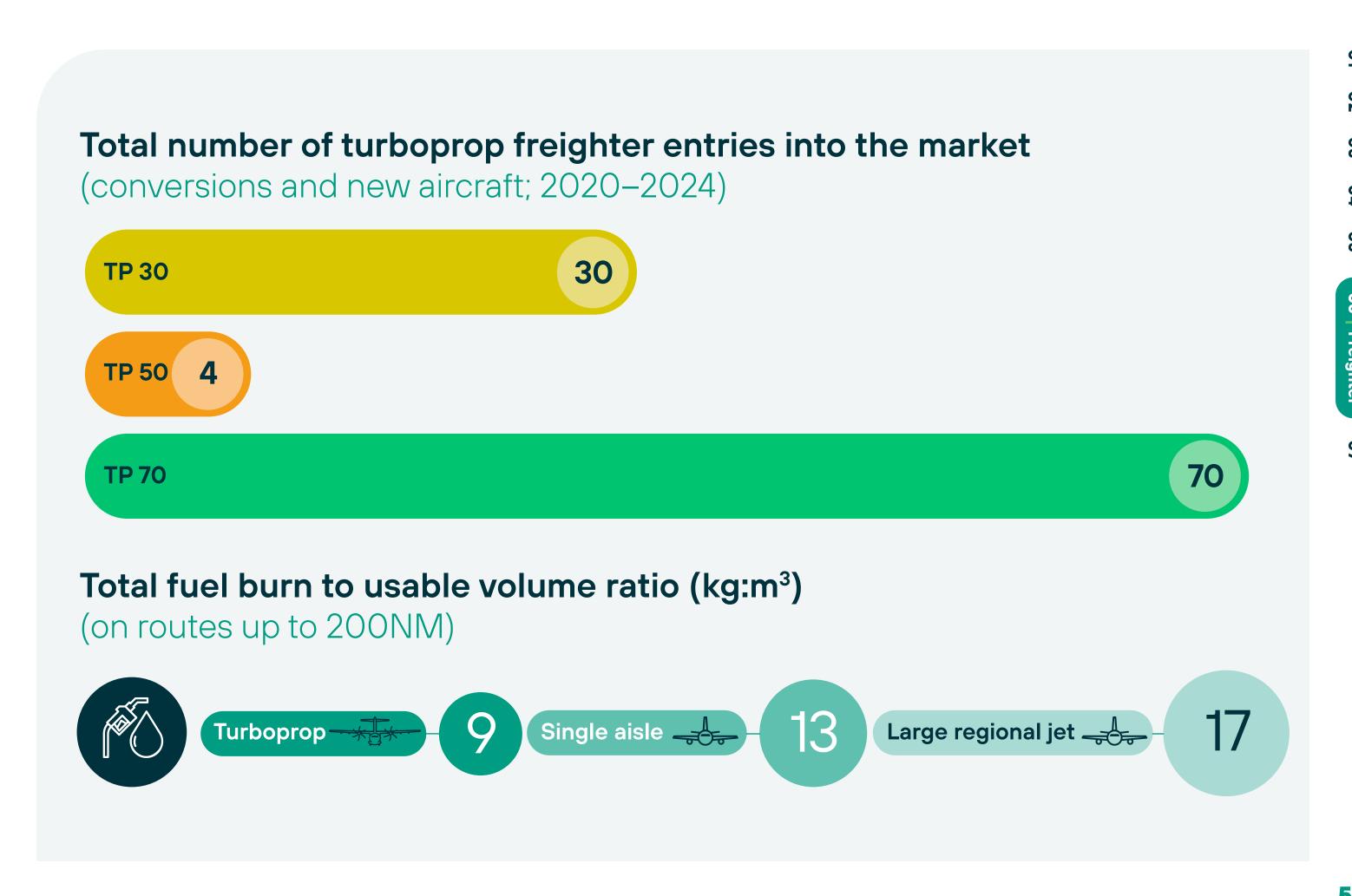
92% of the current regional freighter fleet is turboprop.



Large turboprops are the sweet-spot for regional freighters

LACK OF CONVERSION FEEDSTOCK RENDERS THEM MORE ATTRACTIVE

- → Large turboprops are the category of choice for freighter operations due to their optimum combination of operating economics and capacity.
- → For example, 67% of turboprop freighters joining fleets since 2020 were in the 70-seater turboprop segment.
- → Going forward, this trend towards larger turboprop modules will intensify due to the current lack of feedstock in the 30 and 50-seater turboprop segment.
- → Turboprop freighters also have a low fuel burn and low noise footprint, further reducing operator exposure to noise regulations and additional costs.



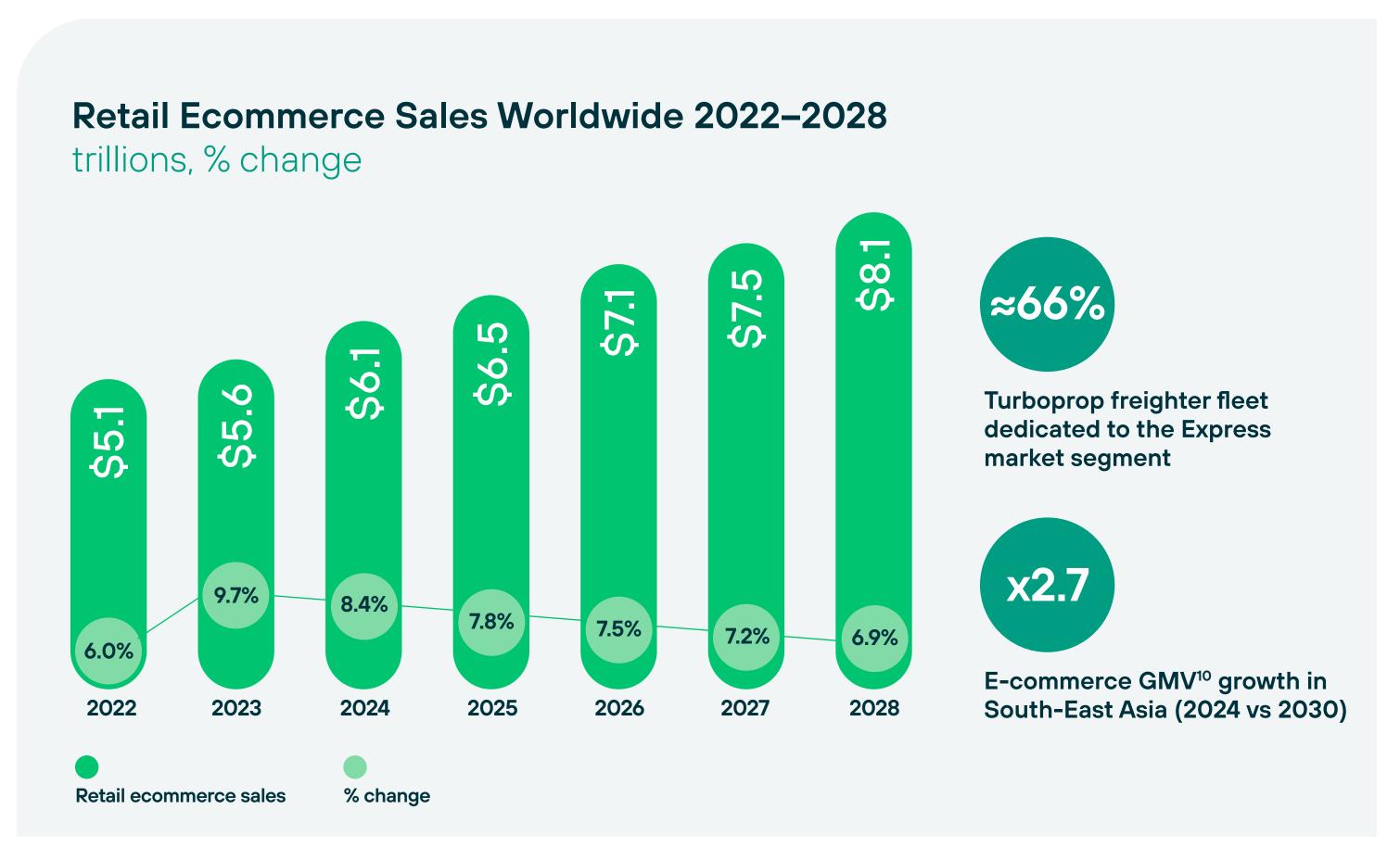


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E-commerce increases demand of turboprop freighters

BUILDING SUPPLY-CHAIN RESILIENCE ACROSS MARKETS

- → The past five years have seen a steady increase in the turboprop freighter fleet, primarily driven by growth in Europe, the USA and Canada.
- → At the same time, many ageing aircraft have been replaced by new freighter turboprop conversions or factory-built freighter turboprops.
- → A majority of the turboprop freighter fleet serves the Express market segment. Many shipments carried by turboprop freighters are made up by the e-commerce sector whose rapid adoption in mature economies has driven fleet growth over the past decade.
- → Other turboprop freighters connect 'Just in Time' production lines across continents, providing a valuable transport alternative to build supply chain resilience.



¹⁰e-Conomy SEA, 2024 Source: Emarketer Forecast, July 2024.

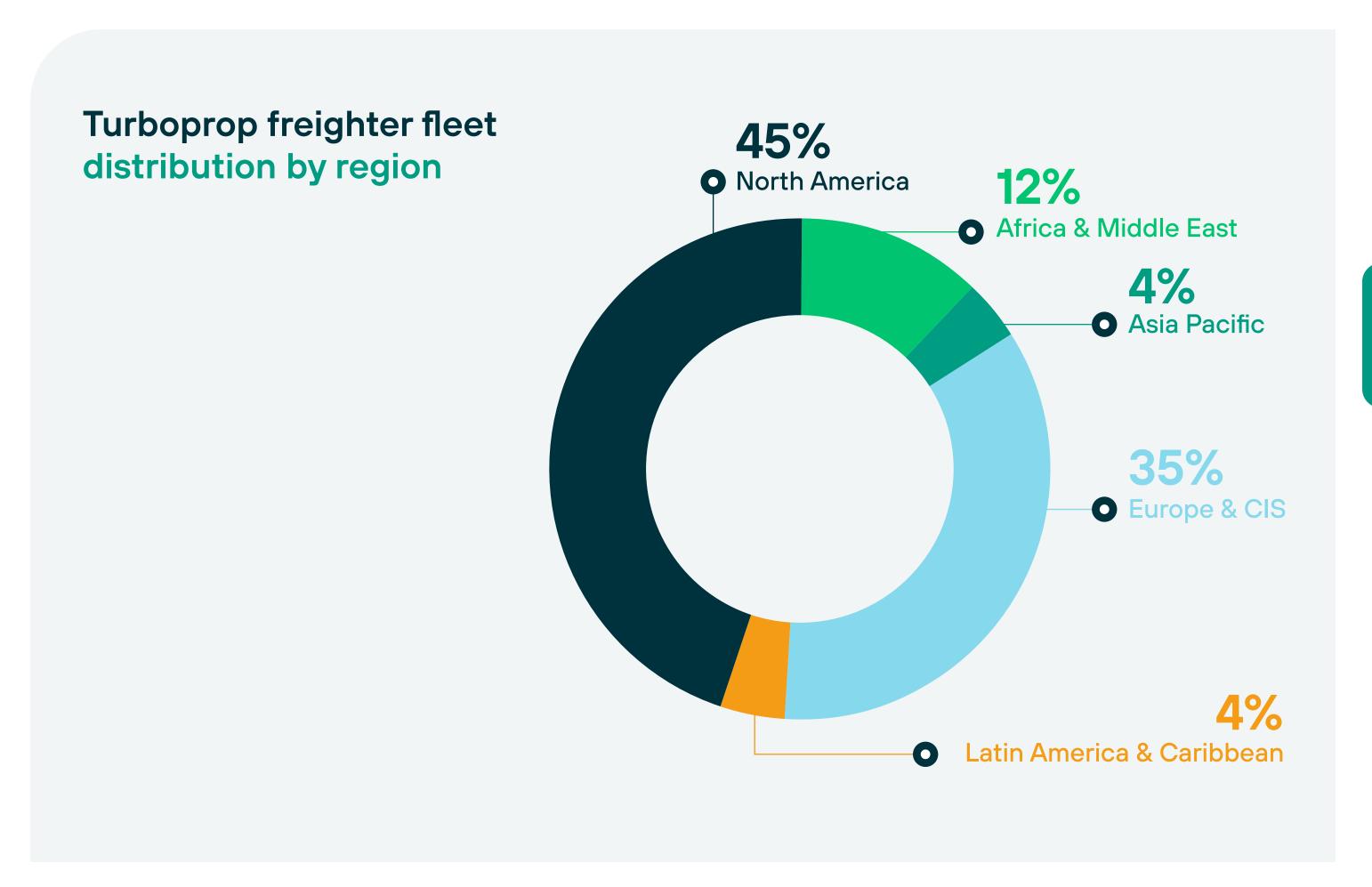




Turboprop freighters operating successfully in mature economies

SIGNIFICANT GROWTH OPPORTUNITY IN EMERGING ECONOMIES

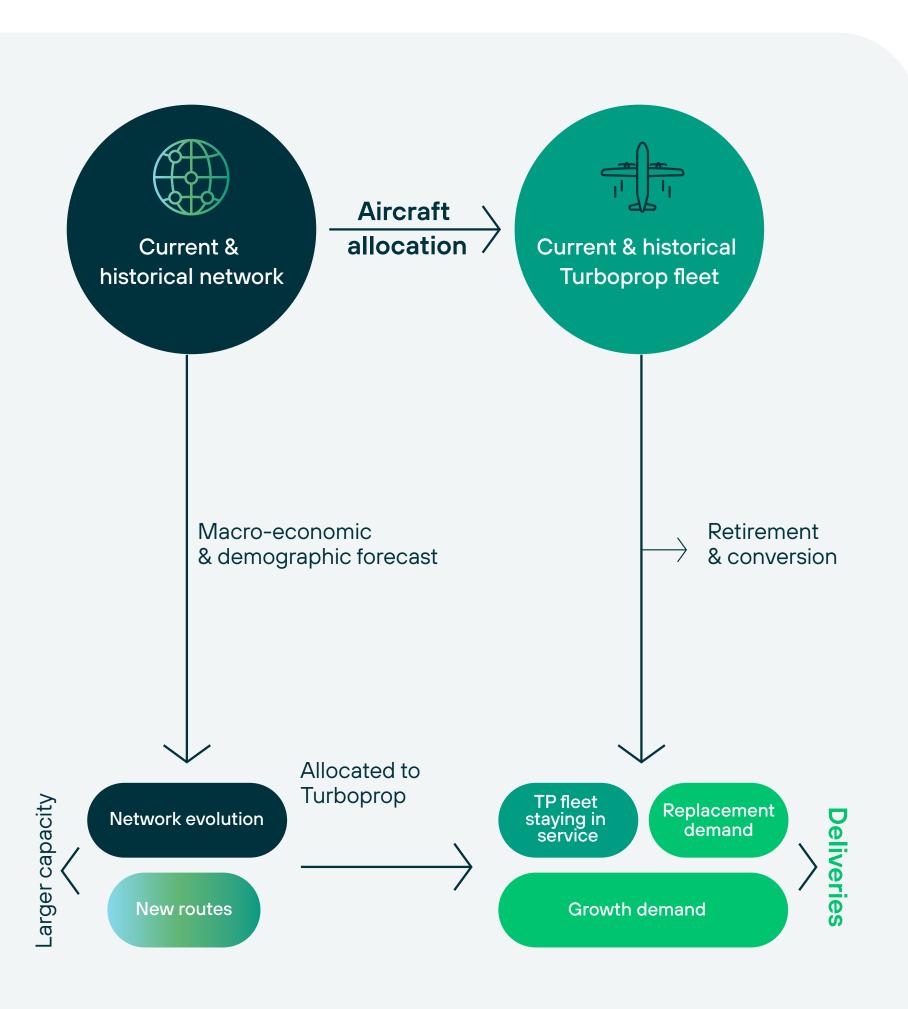
- → The majority of the world's turboprop freighters are operating in mature economies with well-established carriers.
- → However, the highest global growth regions are found in India, South-East Asia and Latin America where markets are experiencing increased demand for air cargo due to high e-commerce growth rates.
- → As consumer demand increases beyond the primary gateways in these fast-growing markets, turboprop freighters can act as a vital contributor providing rapid deliveries across often complex geographies.







Methodology and Assumptions



THE FOLLOWING ASSUMPTIONS AND DEFINITIONS APPLY UNLESS OTHERWISE STATED

- → Turboprop in-service fleets are considered in the range of 30-80 seats in standard configuration including storage.
- → Regional Market definition: scheduled passenger traffic considering
- Distance between 5 and 900 NM (Nautical Miles)
 Minimum of 50 SPWEW (Seats Per Week Each Way)
- For the routes between 5 and 150 nautical miles
 Maximum of 750 SPDEW_PC (Seats Per Day Each Way Per Carrier)
- For the routes between 150 and 250 nautical miles
 Maximum of 450 SPDEW_PC (Seats Per Day Each Way Per Carrier)
- For the routes between 250 and 900 nautical miles
 Maximum of 300 SPDEW_PC (Seats Per Day Each Way Per Carrier)
- → Traffic allocation to all types of existing 30+ seats aircraft categories, jet and turboprop technologies.
- → Deliveries include aircraft currently in-production and launched programs.
- → Major changes to the regional aviation ecosystem were not factored in. They include, but are not limited to: fuel and emissions prices, disruptive technologies, regulatory frameworks, passenger dynamics.
- → TP Production levels in the next decade are limited by supply chain constraints and expected evolution.
- → The Forecast assumes a constant competitive advantage across aviation market segments

Abbreviations

- → ASK: available seat kilometer– seats multiplied by distance
- → CO_{2eq}: CO₂ equivalent considering Global Warming Potential over 100 years
- → GDP: nominal Gross Domestic Product considered in this document at constant prices and exchange rates
- → HST: High Speed Train
- → O&D: Origin and Destination
- → RASK: revenue per ASK
- → Yield: revenue per Revenue Passenger Kilometer (RPK)

Sources

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→ p.54 ¹⁰e-Conomy SEA: https://services.google.com/fh/files/misc/e_conomy_sea_2024_report.pdf



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